

GLEN P. MAYS

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DOB 15 July 1970

I. BIOSKETCH

Glen P. Mays serves as the F. Douglas Scutchfield Endowed Professor of Health Services and Systems Research at the University of Kentucky College of Public Health. Prior to joining the University of Kentucky in August 2011, he served as professor and chairman of the Department of Health Policy and Management in the Fay W. Boozman College of Public Health at the University of Arkansas for Medical Sciences (UAMS), where he also directed the Ph.D. program in Health Systems Research at UAMS. Dr. Mays' research focuses on strategies for organizing and financing public health services, preventive care, and chronic disease management for underserved populations. Currently, he directs the Public Health Practice-Based Research Networks Program funded by the Robert Wood Johnson Foundation, which brings together public health agencies and researchers from around the nation to study innovations in public health practice. Mays also serves as co-PI of the RWJF-funded National Coordinating Center for Public Health Services and Systems Research at the University of Kentucky. Mays also is co-PI of the CDC-funded North Carolina Preparedness and Emergency Response Research Center conducted in collaboration with UNC-Chapel Hill. Mays earned an undergraduate degree in political science from Brown University, earned M.P.H. and Ph.D. degrees in health policy and administration from UNC-Chapel Hill, and completed a postdoctoral fellowship in health economics at Harvard Medical School.

II. EDUCATION

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| 1999–2000 | Postdoctoral Fellowship in Health Economics, Harvard Medical School, Harvard University |
| 1999 | Ph.D., Health Policy and Administration, University of North Carolina at Chapel Hill
Concentration: Health Economics |
| 1996 | M.P.H., Health Policy and Administration, University of North Carolina at Chapel Hill |
| 1992 | A.B., Political Science, Brown University (Magna Cum Laude) |

III. ACADEMIC AND PROFESSIONAL POSITIONS

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| 2011-present | F. Douglas Scutchfield Endowed Professor of Health Services and Systems Research, College of Public Health, University of Kentucky. |
| 2008-2011 | Professor of Health Policy and Management, Fay W. Boozman College of Public Health, University of Arkansas for Medical Sciences (UAMS) |
| 2007-2011 | Chairman, Department of Health Policy and Management, Fay W. Boozman College of Public Health, UAMS |
| 2006-2011 | Director, Ph.D. Program in Health Systems Research, UAMS Graduate School |

2007-2010	Co-Director, Dr.P.H. Program in Public Health Leadership, Fay W. Boozman College of Public Health, UAMS
2008-present	Senior Fellow, North Carolina Institute for Public Health, University of North Carolina at Chapel Hill.
2006-2007	Chair <i>pro tem</i> , Department of Health Policy and Management, Fay W. Boozman College of Public Health, UAMS
2004-2008	Associate Professor and Vice Chair for Research, Department of Health Policy and Management, Fay W. Boozman College of Public Health, UAMS
2004-2007	Inaugural Associate Professor of Health Policy, Clinton School of Public Service, University of Arkansas
2003-2006	Senior Consulting Researcher, Center for Studying Health System Change, Washington, DC
2003 - 2004	Senior Health Researcher, Mathematica Policy Research
2000 - 2002	Health Researcher, Mathematica Policy Research
1999 - 2000	Visiting Postdoctoral Fellow, Department of Health Care Policy, Harvard Medical School
1994 - 1999	Graduate Research Assistant, Teaching Assistant, University of North Carolina, Chapel Hill
1992 - 1994	Research Associate II, University of Colorado Health Sciences Center, Center for Health Services Research, Denver, CO
1991 - 1992	Health Policy Analyst, Governor's Policy Office, State of Rhode Island and Providence Plantations, Providence, RI

IV. FUNDED RESEARCH

A. Currently Active Research

1. Public Health Practice-Based Research Networks Program. Funding: Robert Wood Johnson Foundation (Grant 62097). Period 10/07/07-10/30/12. Role: Principal Investigator. Effort: 30%. This program implements a national network of public health agencies through which to conduct applied research studies on strategies for organizing, financing, and delivering public health services and the impact of these services on population health.
2. National Coordinating Center for Public Health Services and Systems Research. Funding: Robert Wood Johnson Foundation (Grant 62097). Period 09/01/10-08/31/13. Role: Co-Principal Investigator (Douglas Scutchfield, PI). Effort: 20%. This program coordinates the development, implementation, dissemination and translation of applied research studies that identify improved strategies for organizing, financing, and delivering public health services and elucidating the health and economic effects of these strategies.
3. Impact of Accreditation on Public Health Preparedness and Response. Funding: U.S. Centers for Disease Control and Prevention (with University of North Carolina Preparedness Research Center). Period: 11/01/08 – 9/30/13. Role: Principal Investigator. Effort: 20%. This project uses a quasi-experimental design to estimate the impact of accreditation programs and performance measurement initiatives on the

ability of local public health agencies to prepare for and respond to public health emergencies from an all-hazards perspective.

4. Evaluation of the ANGELS High-Risk Pregnancy Management Program. Funding: US Center for Medicare and Medicaid Services (CMS), and Arkansas Department of Human Services (contract 7356209). Period: 1/1/2005 to 12/31/2011. Role: Co-investigator and director of economic evaluation (Curtis Lowery, PI). Effort: 10%. The major goal of this project is to estimate the clinical and economic impact of a program designed to manage high-risk pregnancies and improve birth outcomes for women in the Arkansas Medicaid program using telemedicine technologies and case management.
5. Evaluation of Arkansas SAVES. Funding: US Centers for Medicare and Medicaid Services and Arkansas Department of Human Services (0658120). Role: PI. Period: 11/01/2009 – 6/30/2012. Effort: 10%. The objective of this study is to determine the clinical and cost-effectiveness of a telemedicine program that provides stroke patients with remote access to sub-specialty neurological care and tPA therapy via telemedicine sites located in rural and community hospitals across Arkansas.

B. Completed Research

6. Arkansas Center for Clinical and Translational Research. Funding: National Institutes of Health. Period: 07/01/09-06/30/14. Role: Director of the Health Services Research Core. Effort: 10%. This program organizes and supports interdisciplinary, translational research across the UAMS campus that facilitates the progression of scientific ideas from basic biomedical research to improvements in clinical and public health practice. The Health Services Research Core focuses on the development of research studies that test mechanisms for enhancing the adoption, implementation, and reach of efficacy-tested clinical and public health interventions within community settings across Arkansas.
7. Translation of Obesity and Cognition Research in a Rural State via Senior Centers. Funding: U.S. Centers for Disease Control and Prevention (CDC) (Grant 1 R18 DP001145). Period: 9/01/2007 to 8/30/2011. Role: co-investigator and lead for economic evaluation (Delia West, PI). The major goal of this project is to evaluate the translation of evidence-based obesity and cognition interventions to rural-dwelling older adults using senior centers as the venue for dissemination and lay health educators to deliver the interventions.
8. Establishing an Exploratory NCMHD Research Center of Excellence in Arkansas. Funding: NIH National Center for Minority Health and Health Disparities (1 P20 MD002329-01). Period: 9/30/07 – 9/29/12. Role: co-investigator (Jim Raczynski, PI). The major goal of this project is to establish the Arkansas Center for Minority Health Disparities, focusing on research and educational programs to reduce racial, ethnic, and geographic disparities in health that exist within the state.
9. Evaluation of the Arkansas Money Follows the Person Demonstration. Funding: U.S. Centers for Medicare and Medicaid Services. Period: 11/01/2007 – 12/31/2011. Role: PI. The objective of this study is to determine the clinical and cost-effectiveness of a demonstration program that allows eligible long-term care recipients in the Arkansas Medicaid program to cash out their nursing home benefit and self-direct the funds to receive care in home and community-based settings.
10. Cost-Effectiveness of the Community Connector Program in Long-term Care. Funding: U.S. Centers for Medicare and Medicaid Services (CMS) and Enterprise Corporation of the Delta (ECD) (Grant 30038). Period: 12/1/05-6/30/09. Role: Principal Investigator. The objective of this study is to estimate the cost-effectiveness of a nursing home diversion program that uses community health workers to connect persons at risk of nursing home admissions with home and community services designed to prevent or delay the need for institutional care.

11. Arkansas Community Network to Reduce Cancer Disparities. Funding: National Cancer Institute (CA 114607). Period: 4/1/2005 to 6/30/2010. Role: Co-investigator and director of policy analysis component (Ronda Henry-Tillman, PI). The major goals of this study are to investigate the feasibility and impact of community-based initiatives to reduce disparities in the prevention and control of cancer in low-income and minority communities within Arkansas.
12. Arkansas Consortium for Health Services Research. Funding: U.S. Agency for Health Research and Quality (Grant HS-05-010). Period: 4/1/06 to 6/30/10. Role: Co-Principal Investigator (Bradley Martin, Co-PI). The project will expand capacity for conducting health services research in Arkansas through creation of an interdisciplinary Consortium that includes participation from multiple academic units within UAMS (public health, pharmacy, and psychiatry) as well as from the Arkansas Department of Health and Human Services, Arkansas Foundation for Medical Care, Arkansas BlueCross BlueShield, and the Arkansas Center for Health Improvement. The project will include development of research-quality databases from health care claims data, funding for pilot grants, organization of a research mentorship program, and sponsorship of research workshops and symposia.
13. Causes and Consequences of Change in Local Public Health Spending. Funding: Health Care Financing and Organization (HCFO) Program, Robert Wood Johnson Foundation and AcademyHealth (Grant 56469). Amount: \$117,263. Period: 5/1/06 to 8/30/07. Role: Principal Investigator. Effort: 20%. The purpose of this study is to quantify the extent and nature of changes in local public health agency spending during the period 1989 through 2005 and estimate the impact of these changes on access to care and community health status. The study uses annual, longitudinal survey data collected from all local public health agencies in the U.S., linked with data from other sources.
14. Developing a Typology of Public Health System Structure and Dynamics. Funding: Robert Wood Johnson Foundation (Grant 053229). Period: 8/1/2005 through 5/30/2008. Role: Principal Investigator. Effort: 25% (some overlap with Grant 62097). The major goals of this study are to: (1) develop an evidence-based typology of public health system structure to profile how systems vary across communities and change over time; (2) identify the political, economic, institutional, and socio-cultural forces that contribute to this variation and change; and (3) identify the effects of these characteristics on the availability of public health services.
15. Community Tracking Study, Health Insurance Component, Round 5. Funding: Robert Wood Johnson Foundation, subcontract to the Center for Studying Health System Change, contract 44617, subcontract 6007-04-003. Budget: \$2,245,200 (subcontract \$62,000) Period: 6/1/2004 to 9/28/2006. Role: UAMS Principal Investigator. The goals of this study are to examine the causes and consequences of change in health insurance plans, products, and markets across a representative sample of U.S. communities, using longitudinal data collected through in-person interviews with health plans, providers, employers, and policy officials.
16. Evaluation of the UAMS Smoke Free Campus Policy. Funding: Arkansas Department of Health, contract 4600002089. Budget: \$235,000. Period: 7/1/2003 through 6/30/2005.. Role: Co-investigator and director of workforce impact analysis (Jim Raczynski, PI). The study estimated the health, employment and economic effects of a policy change to make the entire UAMS academic health center campus smoke free. Surveys of employees, students and analyses of Human Resources records are being conducted.
17. Evaluation Design for the Arkansas NextChoice Program for Consumer-Directed Long-term Care. Funding: Arkansas Department of Human Services and U.S. Centers for Medicare and Medicaid Services (CMS). Budget: \$35,000 Period: 5/1/05 to 9/30/05. Role: Principal Investigator. This project developed the research design for a study to estimate the clinical and economic impact of a proposed Medicaid waiver program that would allow eligible nursing home recipients to “cash out” their nursing home benefit and use funds to obtain home and community-based services as alternatives to institutional care. A proposal is now pending to conduct the study as designed.

18. Evaluation Design for the Arkansas Cardiovascular Disease Prevention Program. Funding: Arkansas Department of Health and U.S. Centers for Disease Control and Prevention. Budget: \$20,000 Period: 3/1/05 to 6/30/05. Role: Co-Principal Investigator (Creshelle Nash, PI). This project developed a three-year research design to evaluate the implementation and impact of a series of secondary prevention interventions implemented in clinical, worksite, and community settings to improve the diagnosis, management, and outcomes of cardiovascular disease and stroke in Arkansas. A proposal is now pending to conduct the study as designed.
19. Evaluation of the Arkansas Medicaid Non-Emergency Transportation Waiver Program. Funding: Arkansas Department of Human Services and U.S. Centers for Medicare and Medicaid Services (CMS), subcontract to Arkansas Center for Health Improvement. Budget: \$35,000 Period: 3/1/05-7/1/05. Role: Co-Principal Investigator and director of economic evaluation. This project provided a federally-required evaluation of a program that provides non-emergency transportation services to Arkansas Medicaid beneficiaries through a competitive bidding, capitated contracting model. The study estimated the program's effects on the accessibility and quality of transportation services and on the costs of services to Medicaid.
20. Impact of Accreditation in Public Health: Lessons from Other Service Industries. Funding: Robert Wood Johnson Foundation, grant 51173-03. Budget: \$20,000 Period: 9/1/04-1/31/05. Role: Principal Investigator. The study supported a systematic review of the literature on the rationale, implementation, and impact of existing accreditation programs used for health and social service organizations in order to project the feasibility and effectiveness of accreditation for state and local public health organizations.
21. Evaluation of Medi-Cal Provider Incentive Demonstration. Funding: California HealthCare Foundation, grant 02-2353. Budget: \$289,900 Period: 2/21/03-12/31/05. Role: Co-Principal Investigator and leader of quantitative evaluation (Sue Felt-Lisk, PI). The study estimated the impact of a pay-for-performance incentive program adopted by eight local Medi-Cal health plans to reward physicians who improve delivery of preventive and primary care services for low-income children.
22. Evaluation of the Clinical Pharmacy Demonstration Program. Funding: U.S. Health Resources and Services Administration (HRSA), Pharmacy Affairs Branch, contract 250-01-0013. Budget: \$854,100 Period: 9/18/2002-3/31/2005. Role: Principal Investigator. The project supported a process, outcome, and economic evaluation of a demonstration program designed to expand access to comprehensive clinical pharmacy and disease management services and improve health outcomes of underserved patients receiving care at HRSA-funded health centers.
23. Economic and Actuarial Analyses of Health Insurance Options for Maine. Funding: U.S. Health Resources and Services Administration (HRSA), subcontract to University of Southern Maine, contract 6644069-401. Budget: \$375,000 Period: 9/1/02-3/31/05. Role: Co-Principal Investigator (Deborah Chollet, PI). The project developed a microsimulation model to project the cost, financing, and economic impact of alternative health insurance reform options in Maine.
24. Feasibility Study of a Single-Payer Health Plan Model for the State of Maine. Funding: Maine Health Care System and Health Security Board. Budget: \$225,300 Period: 8/1/02-1/15/03. Role: Co-Principal Investigator (Deborah Chollet, PI). The project developed a microsimulation model to project the cost, financing, and economic impact of a single-payer health insurance system in Maine.
25. Evaluation of the National Public Health Performance Standards Program. Funding: U.S. Centers for Disease Control and Prevention (CDC), contract 200-2001-00122 (05). Budget: \$198,800 Period: 9/16/02-8/31/03. Role: Principal Investigator. The project supported a series of studies that used data collected through the CDC's Performance Standards Program to assess variation in practice among state and local public health organizations and to estimate how public health system characteristics influence performance and outcomes.

26. Identification and Dissemination of WISEWOMAN Best Practices. Funding: U.S. Centers for Disease Control and Prevention (CDC), contract 200-2001-00122 (06). Budget: \$825,500 Period: 3/14/03-3/31/06. Role: Co-Investigator and senior evaluation advisor (Pamela Winston, PI). The study supported a process and outcome analysis to identify best practices in the delivery of cardiovascular screening services and lifestyle interventions (nutrition and physical activity) to uninsured women participating in CDC's WISEWOMAN demonstration program.
27. Evaluation of the California Quality Initiative. Funding: California HealthCare Foundation, grant 01-1517. Budget: \$798,400 Period: 9/27/02-3/31/05. Role: Co-Investigator (Beth Stevens, PI). The study analyzed the implementation and impact of four quality measurement and reporting initiatives intended to enhance the availability and use of information about health care quality in California through reports on hospitals, health plans, nursing homes, and medical groups. Lead the design and implementation of the quantitative evaluation component.
28. Analysis of Health Insurance Markets for the State Coverage Initiative. Funding: Robert Wood Johnson Foundation, subcontract to AcademyHealth. Budget: \$200,000 Period: 9/30/00-3/30/03. Role: Co-Investigator (Deborah Chollet, PI). The study used a national, longitudinal database of health insurers to estimate econometric models of how market and regulatory characteristics influence insurer competition and withdrawal from state insurance markets.
29. Community Tracking Study, Center for Studying Health System Change Funding: Robert Wood Johnson Foundation, subcontract to Center for Studying Health System Change. Budget: \$3,176,400. Period: 8/1/00-12/31/04. Role: Co-Investigator and consulting researcher (Paul Ginsburg, PI). The objectives of this study were to the causes and consequences of change in health insurance markets across 12 randomly selected U.S. communities, using longitudinal data collected through in-person interviews with health plans, providers, employers, and policy officials.
30. Preventive Health Services for Underserved Women. Funding: U.S. Centers for Disease Control and Prevention (CDC) and U.S. Health Resources and Services Administration (HRSA), contract 282-98-0021 (25). Budget: \$215,200 Period: 8/1/01-8/31/04. Role: Principal Investigator. This study supported an expert panel process to advise the CDC and HRSA on operational, policy, and evaluative issues related to the operation of WISEWOMAN—a cardiovascular screening and lifestyle intervention demonstration program for uninsured women—within community health centers.
31. VetPop 2002 Microsimulation Model Development. Funding: U.S. Department of Veterans Affairs, subcontract to Hay Group, contract 2001-MPR-001 (002). Budget: \$1,750,000 Period: 10/1/01-5/30/02. Role: co-investigator (Jon Jacobson, PI). The study identified and tested methodologies for projecting future health care utilization within the Veterans Affairs health care system based on veteran population projections produced by the VetPop model.
32. Impact of Welfare Reform on Medicaid Populations. Funding: U.S. Centers for Medicare and Medicaid Services (CMS), contract 500-96-0016(02). Budget: \$876,600 Period: 9/1/01-4/30/04. Role: investigator (Marilyn Ellwood, PI). The study analyzed the effects of the 1996 federal welfare reform legislation on Medicaid coverage, service use, and expenditures among children receiving aid under the Supplemental Security Income (SSI) program whose eligibility was subject to redetermination.
33. Managed Care and the Changing Health Workforce. Funding: Alfred P. Sloan Foundation. Budget: \$125,000 Period: 9/1/99-7/31/00.. Role: principal investigator. The study estimated empirical models of the use of nonphysician clinical labor in physician practices and models of clinical productivity and labor supply under alternative compensation methodologies, using national survey data.
34. Managed Care Contracting and Community Health Center Performance. Funding: U.S. Agency for Healthcare Quality and Research (AHRQ), grant RO3-HS-10201-01. Budget: \$30,000 Period: 7/1/99-

6/30/00. Role: principal investigator. The study supported a longitudinal analysis of how capitated payment systems under managed care affected community health centers' financial performance and ability to provide care for the uninsured. The study used longitudinal administrative data from 700 health centers over a five year period.

35. Adoption and Diffusion of a Health Education Intervention for Family Members of Breast Cancer Patients. Funding: National Cancer Institute, subcontract to Duke University. Budget: \$395,500 Period: 9/1/97-8/31/99. Role: investigator (Barbara Rimer, PI). This study surveyed physician practices and analyzed administrative data to evaluate the adoption and diffusion of a health education and counseling intervention for relatives of breast cancer patients that was introduced to community medical practices affiliated with comprehensive cancer centers.
36. Developing Community Health Measures and Reporting Systems for Immunization and Environmental Health. Funding: U.S. Centers for Disease Control and Prevention (CDC). Budget: \$190,000 Period: 7/1/97-8/31/99. Role: Role: project director and investigator (Paul Halverson, PI). This study assessed community-level variation in immunization coverage and environmental health protections using national surveys, and developed methods of profiling and comparing community health measures in these two programmatic areas.
37. Longitudinal Studies of Local Public Health Agencies. Funding: U.S. Centers for Disease Control and Prevention (CDC). Budget: \$275,000 Period: 7/1/95-6/30/97. Role: project director and investigator (Paul Halverson, PI). This study analyzed the effects of managed care growth and other environmental changes on local public health providers through national surveys and in-depth case studies.

V. FUNDED TRAINING AND SERVICE GRANTS

1. Developing the Field of Public Health Systems Research and Public Health Financing. Funding: Robert Wood Johnson Foundation, subcontract to Emory University. Period: 7/1/05-12/31/06. Role: Technical Consultant. The objective of this project is to raise awareness among policy-makers, researchers, and graduate students about the emerging field of research on public health systems and financing and to facilitate the translation of research findings into evidence-based policies and practices.
2. Exploring Accreditation in Public Health: Multi-State Learning Collaborative. Funding: Robert Wood Johnson Foundation and CDC, subcontract to National Network of Public Health Institutes. Period: 10/1/05 to 9/30/06. Role: Technical consultant. The objective of this project is to develop a framework, process, and measurement system for a national accreditation program for state and local public health agencies.
3. Update to the National Public Health Performance Standards Program. Funding: CDC through the Oak Ridge Institute for Science and Engineering (ORISE) Fellowship Program. Period: 10/1/05 through 12/31/07. Role: technical consultant. The objective of this project is to revise and field test the standards, measures, and instruments used as part of the National Public Health Performance Standards Program to improve their validity, reliability, feasibility, and relevance to evidence-based public health practice.

VI. PUBLICATIONS

A. Peer Reviewed Journal Articles Published or In Press

1. Mays, G.P. and S.A. Smith. Evidence links increases in public health spending to declines in preventable deaths. *Health Affairs* (M. 2011; 30(8):1585-93.

2. Felix HC, Mays GP, Stewart MK, Cottoms N, Olson M. Medicaid savings resulted when community health workers matched those with needs to home and community care. *Health Affairs*. 2011 Jul;30(7):1366-74.
3. Mays, G.P., Lowery C., Ott R., McGhee J., Bronstein J., Reece A. “Effects of a Distance-based Obstetrical Management Program on Patterns of Care for High-Risk Pregnancies: the ANGELS Program.” *Obstetrics and Gynecology*, in press.
4. Erwin PC, Greene SB, Mays GP, Ricketts TC, Davis MV. Local health department resources and their association with state-level health outcomes. *American Journal of Public Health*. American 2011;101(4):609-15.
5. Mays GP. Leading improvement through inquiry: Practice-based research networks in public health. *Leadership in Public Health*. in press
6. Mays, G.P., D. F. Scutchfield, M. Bandhari, S. A. Smith. “Understanding the Organization of Public Health Delivery Systems: an Empirical Typology.” *Milbank Quarterly*, 2010, Vol. 88, No. 1, pp. 81–111.
7. Mays GP, Scutchfield FD. Improving public health system performance through multiorganizational partnerships. *Preventing Chronic Disease*. 2010;7(6):116-128.
8. Bird TM, Bronstein JM, Hall RW, Lowery CL, Nugent R, Mays GP. Late preterm infants: birth outcomes and health care utilization in the first year. *Pediatrics*. 2010;126(2):e311-9.
9. Bhandari MW, Scutchfield FD, Charnigo R, Riddell MC, Mays GP. New data, same story? Revisiting studies on the relationship of local public health systems characteristics to public health performance. *Journal of Public Health Management and Practice*. 2010;16(2):110-7.
10. Mays, G.P., S.A. Smith. “Geographic Variation in Public Health Spending: Causes and Consequences.” *Health Services Research*, 2009, vol. 44, no. 5 (pt 2), pp. 1796-817.
11. Scutchfield FD, Mays GP, Lurie N. Applying health services research to public health practice: an emerging priority. *Health Services Research*. 2009;44(5 Pt 2):1775-87
12. Mays, G.P., F.D. Scutchfield, S.A. Smith. “Understanding Public Health Delivery Systems: Evidence, Uncertainty and Emerging Research Priorities.” *American Journal of Preventive Medicine*, 2009, vol. 36, no. 3, pp. 256–265.
13. Hajat A, Cilenti D, Harrison LM, MacDonald PD, Pavletic D, Mays GP, Baker EL. What predicts local public health agency performance improvement? A pilot study in North Carolina. *Journal of Public Health Management and Practice*. 2009;15(2):E22-33.
14. Bhandari MW, Scutchfield FD, Charnigo R, Riddell MC, Mays GP. New data, same story? Revisiting studies on the relationship of local public health systems characteristics to public health performance. *Journal of Public Health Management and Practice*. 2010;16(2):110-7.
15. Perez AP, Phillips MM, Cornell CE, Mays G, Adams B. Promoting dietary change among state health employees in Arkansas through a worksite wellness program: the Healthy Employee Lifestyle Program (HELP). *Preventing Chronic Disease*. 2009;6(4):A123. Epub 2009

16. Felix HC, Wheeler JG, Pulley L, Stewart MK, Bursac Z, Mays GP, Mackey DS. Making Hospital Grounds Smoke-Free: A Case Study of the Initiation of Arkansas Act 134 of 2005. *Journal of Public Health Management and Practice* 2009;15(2):E9-15
17. Greene P, Mays G, Kim K, Hager B, Goldsmith G, Bursac Z, Carter D, Duke K, Mehta P, Tillman RH. Colorectal cancer screening in Arkansas: implications for cancer prevention in primary care. *Journal of the Arkansas Medical Society*. 2009;106(3):66-8.
18. Wheeler JG, Pulley L.; Felix HC, Bursac Z, Siddiqui NJ, Stewart MK, Mays GP, Gauss CH. "Impact of a Smoke-Free Hospital Campus Policy on Employee and Consumer Behavior." *Public Health Reports*, Vol. 122, No. 6, 2007, pp. 744-52
19. Scutchfield FD, Marks JS, Perez DJ, Mays GP. "Public Health Services and Systems Research." *American Journal of Preventive Medicine*, vol. 33, no. 2, 2007, pp. 167-171.
20. Mays, G.P., M. Au, G. Claxton. "Evolution in Private Sector Approaches to Disease Management and Care Coordination." *Health Affairs*, 2007, vol. 26, no. 6, pp. 1683-91.
21. Felix HC, Stewart MK, Mays GP, Cottoms N, Olson M, Sanderson H. "Linking Residents to Long-Term Care Services: First Year Findings from the Community Connector Program Evaluation." *Progress for Community Health Partnerships* 2007;1(4):311-9.
22. Lowery C., Ott R., McGhee J., Bronstein J., Reece A., Mays, G.P. "ANGELS: a New Paradigm for Long-Distance Obstetrical Health Care Delivery." *American Journal of Obstetrics and Gynecology*, vol. 196, No. 6, 2007, e1-9
23. Mays G.P., Beitsch LM, Corso L, Chang C, Brewer R. States gathering momentum: promising strategies for accreditation and assessment activities in the multi-state learning collaborative states. *Journal of Public Health Management and Practice*. 2007;13(4):364-73.
24. Mays, G.P., M.C. McHugh, K. Shim, N. Perry, D. Lenaway, P.K. Halverson. "Institutional and Economic Determinants of Local Public Health System Performance. *American Journal of Public Health*. Vol. 96, No. 3, 2006, 523-531.
25. West, D.S., Z. Bursac, D. Quimby, P.E. Prewitt, T. Spatz, C. Nash, G.P. Mays, K Eddings. "Self-reported Sugar-sweetened Beverage intake among College Students." *Obesity*. Vol. 14, No. 10, 2006, 1825-31.
26. Beitsch LM, Thielen L, Mays GP, Brewer RA, Kimbrell J, Chang C, Gillen S, Corso L, Landrum LB. The multistate learning collaborative, states as laboratories: informing the national public health accreditation dialogue. *Journal of Public Health Management and Practice*. Vol. 12, No. 3, 2006, 217-31.
27. Mays, G.P., G. Claxton, J. White. "Managed Care Rebound? Recent Changes in Health Plans' Cost Containment Strategies." *Health Affairs* Vol W4, 2004, pp. 427-436.
28. Mays, G.P., H.A. Hesketh, A.S. Ammerman, C. Stockmyer, T. Lewis Johnson, M. Bayne-Smith. "Integrating Preventive Health Services within Community Health Centers: Lessons from WISEWOMAN." *Journal of Women's Health*, Vol. 13, No. 5, 2004, 607-615.
29. Mays, G.P., P.K. Halverson, E.L. Baker, R. Stevens, and J.J. Vann. "Availability and Perceived Effectiveness of Public Health Activities in the Nation's Most Populous Areas." *American Journal of Public Health*, Vol. 94, No. 6, 2004, 1019-26.

30. Mays, G.P., M.C. McHugh, K. Shim, N. Perry, P.K. Halverson. "Identifying Dimensions of Performance in Local Public Health Systems: Results from the National Public Health Performance Standards Program" *Journal of Public Health Management and Practice*, Vol. 10, No. 3, 2004, 193-203.
31. Mays, G.P., M.C. McHugh, K. Shim, D. Lenaway, N. Perry, P.K. Halverson, R. Moonesignhe. "Getting What You Pay For: Public Health Spending and the Performance of Essential Public Health Services." *Journal of Public Health Management and Practice*, Vol. 10, No. 5, 2004, 441-9.
32. Mays, G.P., R.E. Hurley and J.M. Grossman. "An Empty Toolbox? Changes in Health Plans' Approaches for Managing Costs and Care." *Health Services Research*, Vol. 38, No. 1, 2003, 375-394.
33. Mays, G.P., P.K. Halverson, and D. F. Scutchfield. "Behind the Curve? What We Know and Need to Learn from Public Health Systems Research." *Journal of Public Health Management and Practice*, vol. 9, no. 3, 2003, pp. 179-182.
34. Felt-Lisk, S. and G.P. Mays. "Back to the Drawing Board: New Directions in Health Plans' Care Management Strategies." *Health Affairs* vol. 21, no. 5, 2002, pp. 210-217.
35. Mays, G.P. "From Collaboration to Coevolution: New Structures for Public Health Improvement." *Journal of Public Health Management and Practice*, vol. 8, no. 1, 2002, pp. 95-97.
36. Mays, G.P. and E.C. Norton. "Managed Care Contracting and Medical Care for the Uninsured: Untangling Selection from Production." *Health Services and Outcomes Research Methodology*, vol. 1, no. 3-4, 2001, pp. 305-344.
37. Mays, G.P., P.K. Halverson and R. Stevens "The Contributions of Managed Care Plans to Public Health Practice: Evidence from the Nation's Largest Local Health Departments." *Public Health Reports*, vol. 116, suppl. 1, 2001, pp. 50-67.
38. Mays, G.P., P.K. Halverson, A.D. Kaluzny, and E.C. Norton. "How Managed Care Plans Contribute to Public Health Practice." *Inquiry*, vol. 37, no. 4, 2001, pp. 389-410.
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B. Peer Reviewed Journal Articles Under Review

1. Riley WJ, Mays GP, Scutchfield FD, Beitsch L. The impact of accreditation on public health systems and outcomes: a national research agenda. *American Journal of Public Health*, under review
2. Felix HC, Mays GP. Obesity and hospital length of stay for stroke patients. *Health Services Research*, under review
3. Erwin PC, Mays GP, Riley WJ. Resources that matter: the impact of local health department spending on community health status. *American Journal of Preventive Medicine*, under review
4. Mays GP, Felix HC, Stewart MK, Cottoms N, Olson M. Effects of a community health worker intervention on health care spending for elderly and disabled adults: the Community Connector Program. *Health affairs*, under review

C. Books Authored and Edited

1. Mays, G.P., C.A. Miller, and P.K. Halverson. *Local Public Health Practice: Trends and Models*. Washington, DC: American Public Health Association Press, 2000. 230 pages.

2. Novick, L. and G.P. Mays (editors). *Public Health Administration: Principles for Population-Based Management*. Gaithersburg, MD: Aspen Publishers. 725 pages. First Edition 2000. Second Edition 2007.

D. Book Chapters

1. Mays, G.P., F. D. Scutchfield, S.J. Williams. "The American Health Care System: Organization, Financing, and Performance." In *Maxcy-Rosenau-Last Public Health and Preventive Medicine*, 14th Edition, edited by R.B. Wallace. Stamford, CT: Appleton and Lange; 2008, pp. 1217-1238.
2. Mays, G.P., and P.K. Halverson. "Continuous Quality Improvement in Public Health Organizations." In *Continuous Quality Improvement in Health Care: Theory, Implementation, and Evaluation (Third Edition)* edited by C.P. McLaughlin and A.D. Kaluzny. Boston: Jones and Bartlett; 2006.
3. Mays, G.P. and P.K. Halverson. "Performance Measurement in Public Health." In *Principles of Public Health Practice*, Third Edition, edited by D.F. Scutchfield and W. Keck. New York: Delmar Publishers, 2007 (in press).
4. Mays, G.P. and W.L. Roper. "The Federal Contribution to Public Health." In *Principles of Public Health Practice*, Third Edition, edited by D.F. Scutchfield and W. Keck. New York: Delmar Publishers, 2007 (in press).
5. Halverson, P.K. and G.P. Mays. "Community Health Assessment: Trends Among Public Health Organizations, Managed Care Plans, and Medical Care Providers." In *Public Health Administration: Principles for Population-Based Management*, edited by L. Novick and G.P. Mays. Gaithersburg, MD: Aspen Publishers, 2001, pp. 266-299.
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9. Mays, G.P., T. Hatzell, A.D. Kaluzny, and P.K. Halverson. "Continuous Quality Improvement in Public Health Organizations." In *Continuous Quality Improvement in Health Care: Theory, Implementation, and Evaluation*, edited by C.P. McLaughlin and A.D. Kaluzny. Gaithersburg, MD: Aspen Publishers, 1999, pp. 360-403.
10. Halverson, P.K., G.P. Mays, and T.B. Richards. "Disease Management: A Public Health Perspective." In *The Health Care Professional's Guide to Disease Management*, edited by J.B. Couch. Gaithersburg, MD: Aspen Publishers, 1998, pp. 10-42.
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13. Keener, S., J. Baker, and G.P. Mays. "Case Study: Providing Public Health Services Through an Integrated Delivery System in Mecklenburg County, North Carolina." In *Managed Care and Public Health*, edited by P.K. Halverson, C.P. McLaughlin, and A.D. Kaluzny. Gaithersburg, MD: Aspen Publishers, 1997, pp. 277-287.
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16. Mays, G.P. "Case Study: Reconfiguring Memphis' Public Health Systems for Managed Care." In *Managed Care and Public Health*, edited by P.K. Halverson, C.P. McLaughlin, and A.D. Kaluzny. Gaithersburg, MD: Aspen Publishers, 1997, pp. 243-251.
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19. McLaughlin, C.P., P.K. Halverson, and G.P. Mays. "Case Study: Group Health Cooperative and the Public Health System in Olympia, Washington." In *Managed Care and Public Health*, edited by P.K. Halverson, C.P. McLaughlin, and A.D. Kaluzny. Gaithersburg, MD: Aspen Publishers, 1997, pp. 222-232.

E. Policy Briefs and Issue Briefs

1. Mays G.P., T. Bodenheimer, L.E. Felland, K.L. McKenzie, H.H. Pham, L.E. Regopoulos. "Health Plans Compete to Offer More Affordable Insurance Coverage in Miami." *Center for Studying Health System Change Community Report*, December 2005.
2. Mays G.P., T. Bodenheimer, L.E. Felland, K.L. McKenzie, H.H. Pham, L.E. Regopoulos. "Growth Fuels Hospital Competition and Challenges Safety-Net Providers in Greenville." *Center for Studying Health System Change Community Report*, November 2005.
3. Mays G.P., T. Bodenheimer, L.E. Felland, K.L. McKenzie, H.H. Pham, L.E. Regopoulos. "Continued Hospital Expansions Raise Cost Concerns in Indianapolis." *Center for Studying Health System Change Community Report*, June 2005.
4. Mays G.P., G. Claxton, B. Strunk. "Tiered Provider Networks: Balancing Health Care Costs and Choice." *Center for Studying Health System Change Issue Brief*, no. 71, November, 2003.

5. Short, A.C., G.P. Mays, J. Mittler. "Disease Management: A Leap of Faith to Lower-Cost, Higher-Quality Health Care." *Center for Studying Health System Change Issue Brief*, no. 69, October, 2003.
6. Mays, G.P., S. Trude, L.P. Casalino, L.E. Felland, G. Claxton, M. McHugh, H.H. Pham, J.H. May. "Premium Hikes and Malpractice Insurance Disrupt Miami Health Care Market." *Center for Studying Health System Change Community Report*, Summer 2003.
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9. Mays, G.P., R.E. Hurley and J.M. Grossman. "Consumers Face Higher Costs as Health Plans Seek to Control Drug Spending." *Center for Studying Health System Change Issue Brief*, no. 45, November 2001.
10. Short, A.C., G.P. Mays and T.K. Lake. "Provider Network Instability: Implications for Choice, Costs and Continuity of Care." *Center for Studying Health System Change Issue Brief*, no. 39, June 2001.
11. Mays, G.P., S. Trude, L.P. Casalino, P. Lachiello, A.C. Short, and A. Benoit. "Hospitals Profit from Aggressive Negotiations: Miami, Florida." *Center for Studying Health System Change Community Report*, Winter 2001.
12. Mays, G.P., S. Trude, L.P. Casalino, P. Lachiello, B.C. Strunk, and J.J. Stoddard. "Hospitals Compete for Specialty Care: Greenville, South Carolina." *Center for Studying Health System Change Community Report*, Winter 2001.
13. Mays, G.P., S. Trude, L.P. Casalino, P. Lachiello, A.C. Short, and L.A. Jackson. "Market Instability Puts Future of HMOs in Question: Seattle, Washington." *Center for Studying Health System Change Community Report*, Winter 2001.

F. Commissioned Research Papers and Technical Reports

1. Mays, G.P. "Understanding the Dimensions of Public Health Delivery Systems: Theory, Evidence, and Unanswered Questions." Paper Commissioned by AcademyHealth and the Robert Wood Johnson Foundation, June 2007. Presented at the National Invitational Stakeholders Meeting on Public Health Systems Research, Washington, DC, June 2007.
2. Mays, G.P. "Implementation and Impact of Accreditation in Public Health: Lessons from Other Service Industries." Paper Commissioned by the Robert Wood Johnson Foundation, January 2005. Presented to the Exploring Accreditation Work Group, Washington DC, January 2005.
3. Felt-Lisk S, G.P. Mays, L. Harris, M. Lee, R. Nyman, and F. Smieliauskas. "Evaluation of HRSA's Clinical Pharmacy Demonstration Projects. Volume I: Synthesis Report." Report Submitted to the U.S. Health Resources and Services Administration. Washington, DC: Mathematica Policy Research, Inc., November 2004,. Document No. PR04-75a,

4. Mays, G.P., M.C. McHugh. "Achieving Performance Standards in Public Health: Early Findings from the National Public Health Performance Standards Program." Report submitted to the U.S. Centers for Disease Control and Prevention. Washington, DC: Mathematica Policy Research; 2003.
5. Mays, G.P., M.C. McHugh. "The Association Between Public Health System Performance and Community Health Status: Evidence from the National Public Health Performance Standards Program." Report submitted to the U.S. Centers for Disease Control and Prevention. Washington, DC: Mathematica Policy Research; 2003.
6. Mays, G.P., M.C. McHugh. "Effects of Public Health System Characteristics on the Performance of Essential Services: Evidence from the National Public Health Performance Standards Program." Report submitted to the U.S. Centers for Disease Control and Prevention. Washington, DC: Mathematica Policy Research; 2003.
7. Mays, G.P., M.C. McHugh. "Variation in Public Health System Performance: Findings from the National Public Health Performance Standards Program." Report submitted to the U.S. Centers for Disease Control and Prevention. Washington, DC: Mathematica Policy Research; 2003.
8. Mays, G.P., H. Hesketh. "Making Prevention Work for Underserved Women: Policy Issues in Integrating WISEWOMAN into Community Health Center Settings." Report submitted to the U.S. Health Resources and Services Administration. Washington, DC: Mathematica Policy Research; 2003.
9. G.P. Mays, D. Chollet, M. Brinkley, M. Grider, S. Kuan. "Maine Microsimulation Model for Evaluating Health Insurance Expansion Options." Report Submitted to the Maine General Assembly. Washington, DC: Mathematica Policy Research, Inc., January 2003.
10. Chollet D., G.P. Mays, J. Angeles, R. McDevitt, and R. Lore. "Feasibility and Economic Impact of a Single-Payer Health Plan Model for the State of Maine." Report Submitted to the Maine General Assembly, Health Care System and Health Care Security Board. Washington, DC: Mathematica Policy Research, Inc., December 2002. Document No. PR02-74

G. Editorials and Commentaries

1. Mays, G.P. "Cities Deserve Credit for Historic State Smoking Law." *City and Town Magazine*, June 2006. Little Rock: Arkansas Municipal League.
2. Mays, G.P. "Public Health Change Requires Local Education and Incentives Too." *City and Town Magazine*. August 2006. Little Rock: Arkansas Municipal League.
3. Mays, G.P and P.K. Halverson. "Connecting Practice and Academia: the Turning Point Experience." *Transformations in Public Health*. Autumn, 2004.
4. Roper, W.L., and G.P. Mays. "GIS and Public Health Policy: A New Frontier for Managing Health System Change." *Journal of Public Health Management Practice*, vol. 7, no. 3, 1999, pp. 3-4.
5. Roper, W.L., and G.P. Mays. "A Maturing Market for Health Information Technology." *Health Affairs*, vol. 18, no. 2, 1999, pp. 255-256.
6. Miller, C.A., P.K. Halverson, and G.P. Mays. "Flexibility in Measurement of Public Health Performance." *Journal of Public Health Management Practice*, vol. 3, no. 5, 1997, pp. 1-2.

H. Unpublished Theses

1. "Managed Care Contracting and Community Health Center Performance." Unpublished Ph.D. dissertation. Chapel Hill: University of North Carolina at Chapel Hill, 1999. Thesis committee: Edward C. Norton (chair), Paul K. Halverson, Sally Stearns, David Guilkey, Arnold D. Kaluzny.
2. "Effects of Intergovernmental Relationships on the Availability and Quality of Local Public Health Services." Unpublished Master's thesis. Chapel Hill: University of North Carolina at Chapel Hill, 1995. Advisor: Paul K. Halverson.

VII. TESTIMONY AND SCIENTIFIC PRESENTATIONS

A. Government Testimony

"Assessing Alternatives for Organizing and Delivering Public Health Services." Testimony given before the **Arkansas Legislature**, Interim Study Committee on Access to Health Care and Preventive Services. Little Rock, AR: July, 2006.

"Cancer Prevention and Control Policy in Arkansas." Testimony given before the **Arkansas Legislature**, Joint Committee on Public Health, Labor, and Welfare. Little Rock, AR: October, 2005.

"Addressing Cost and Quality Concerns with Disease Management: Lessons from Private Health Insurance Markets." Testimony given at the **Medicare Payment Advisory Commission** (MedPAC), Washington, DC, August 2003. Documented in the following publication: Medicare Payment Advisory Commission. *Report to the Congress: Medicare Payment Policy*. Washington, DC: MedPAC; March 2005.

"Health Plans' Use of Quality Incentives and Information: Recent Developments and Prospects." Testimony given at the **Federal Trade Commission/U.S. Department of Justice** Joint Hearings on Health Care Competition Law and Policy, Washington, DC: June, 2003. Documented in the following publication: U.S. Department of Justice and Federal Trade Commission. *Improving Health Care: A Dose of Competition*. Washington, DC: Government Printing Office; July, 2004. <http://www.ftc.gov/reports/healthcare/040723healthcarerpt.pdf>

"Insurer and Employer Approaches to Disease Management: Implications for Cancer Survivors." Testimony given before the **President's Cancer Panel**, U.S. Department of Health and Human Services. Birmingham, Alabama: November, 2003. Documented in the following publication: National Cancer Institute, U.S. Department of Health and Human Services. *Living Beyond Cancer: Finding a New Balance*. Bethesda, MD: NCI; June 2004.

"Feasibility of a Single-Payer Health Plan Model for the State of Maine" (with Deborah Chollet). Testimony given before the **Maine General Assembly**, Health Care System and Health Security Board. Augusta, Maine: December, 2003. Documented in www.maine.gov/legis/opla/hsb12-18.PDF.

B. Invited Presentations and Lectures (Selected)

Mays GP. National trends and issues in breast and cervical cancer screening and early detection. Arkansas Legislative Briefing Series on Cancer. Organized by the Winthrop P. Rockefeller Cancer Institute. Little Rock, AR; January 6, 2010.

Mays GP. Public health services and systems research: opportunities and implications for laboratory

practice. Association of Public Health Laboratories. Innovations in Quality Public Health Laboratory Practice. Washington, DC; March 18, 2010.

Mays GP. Closing health disparities through public health system reform. Arkansas Minority Health Summit. Little Rock, AR; April 15, 2010.

Mays GP. Public health services and systems research: overview and current state of the field. University of Washington Northwest Center for Public Health Practice: Hot Topics in Public Health Practice. Seattle, WA: April 27, 2010.

Mays GP. Health reform, pay for performance, and the quality of perinatal care. Arkansas Perinatal Health Care Conference, Arkansas Chapter of the American Congress of Obstetricians and Gynecologists. Little Rock, AR; May 6, 2010.

Mays GP. Estimating value and ROI for investments in public health services. Association of State and Territorial Health Officials: Annual CFO Conference. Arlington, VA; May 11, 2010.

Mays GP. Moving from variation to value in public health through practice-based research. Ohio Public Health Association Annual Meeting. Columbus, OH; May 12, 2010.

Mays GP. Generating actionable evidence for public health: practice-based research networks. Florida Public Health Practice Based Research Network Webinar. Jacksonville, FL: May 25, 2010.

Mays GP. Academic-practitioner collaboration: lessons from practice-based research networks. NACCHO Annual Meeting, Yale University Pre-Meeting Symposium on Public Health Systems and Services Research. Memphis, TN; July 14, 2010.

Mays GP, Thielen L, Allan S. "Practice Based Research 101: Opportunities and Imperatives for Public Health Agencies." NACCHO Annual Meeting. Memphis, TN; July 15, 2010.

Mays GP. Practice-based research and health system reform. Public Health Leadership Society Quarterly Webinar Series. New Orleans, LA; July 29, 2010.

Mays GP, Hartfield K, Pendley R, Winterbauer N. Building a research base for QI: roles for PBRNs. Multi-State Learning Collaborative Open Forum on Quality Improvement in Public Health. Washington, DC; September 15, 2010.

Mays GP. Strategies for getting where we need to go: practice-based research in public health. AHRQ Invitational Conference on the Public Health Nursing Research Agenda, University of Illinois-Chicago. Chicago, IL; October 6, 2010.

Mays GP. Optimizing the delivery of public health services through practice-based research networks. Arkansas Public Health Grand Rounds. Arkansas Department of Health. Little Rock, AR; October 21, 2010.

Mays GP. Practice variation in public health delivery: from evidence to outcomes. Wright State University Boonshoft School of Medicine Center for Global Health Systems, Management, & Policy Annual Conference. Dayton, OH; October 28, 2010.

Mays GP. Estimating the value of public health services: an instrumental variables analysis. University of Colorado-Denver Health Policy and Health Systems Research Conference. Denver, CO: November 11, 2010.

Mays GP. Public health delivery systems and accountable care organizations. University of Memphis Health Services Research Conference. Memphis, TN: December 1, 2010.

Mays GP. "Public Health Systems Research: Lessons and Strategies for PBRNs." Presented at the Robert Wood Johnson Foundation PBRN Program Quarterly Webinar Series. Little Rock, AR: February 2009.

Mays GP. "ANGELS: Improving Patterns of Care for High Risk Pregnancies in Arkansas." Presented at the Arkansas Department of Human Services Leadership Committee. Little Rock, AR: March, 2009.

Mays GP. "Public Health Spending and Health Improvement: Estimating Value and Impact." Presented at the 2009 Arkansas Public Health Association Annual Meeting. Hot Springs, AR: May 2009.

Mays GP. "Estimating Effects of Accreditation on Public Health Preparedness." Presented at CDC Preparedness and Emergency Response Research Centers Quarterly Webinar. Atlanta, GA: May 2009.

Mays GP. "Public Health Systems Research: Current State of the Field." Presented at the North Carolina Institute for Public Health Seminar Series. Chapel Hill, NC: May 2009.

Mays GP. "Addressing Health Disparities through Health Policy." Presented at the 2009 Annual Meeting of the Arkansas Medical, Dental, and Pharmaceutical Association. Little Rock, AR: June 2009.

Mays GP. "Estimating Value and Return-on-Investment for Investments in Public Health." Association of State and Territorial Health Officials (ASTHO) 2009 Senior Deputies Meeting. Big Sky, MT: July, 2009.

Mays GP. "Practice-Based Research in Public Health Delivery: Progress through PBRNs." 2009 Annual Meeting of the National Association of County and City Health Officials (NACCHO). Orlando, FL: July 2009.

Mays GP. "Preparedness and Public Health Systems Research: Examples from H1N1 and Beyond." Presented at the Robert Wood Johnson Foundation PBRN Program Quarterly Webinar Series. Little Rock, AR: August 2009.

Mays GP. "Economic Evaluation of the Community Connector Program." Presented to the Arkansas Department of Human Services Leadership Committee. Little Rock, AR: August, 2009.

Mays GP. "Public Health Spending and Health Improvement: Estimating Value and Impact." Presented at the 2009 Annual Meeting of the Arkansas County Health Officer's Association. Petit Jean State Park, AR: September, 2009.

Mays GP. "Estimating the Impact of Public Health Expenditures on Population Health." Presented at the Purdue University Regenstrief Institute Health Care and Population Health Symposium. West Lafayette, IN: September, 2009.

Mays GP. "Methodological Developments in Public Health Systems Research." Presented at the University of North Carolina Gillings School of Global Public Health Seminar Series. Chapel Hill, NC: September, 2009.

Mays GP. "Estimating the Value of Public Health Spending." Presented at the 2009 Annual Meeting of the Association of State and Territorial Health Officials (ASTHO). Tyson's Corner, VA: October, 2009.

Mays GP. "Improving Public Health Performance Through Multi-organizational Partnerships: Evidence and Future Prospects." Presented at the University of Wisconsin Population Health Institute 2009 MATCH Meeting. Madison, WI: October, 2009.

Mays GP. "Capacity for Community Intervention Research through Public Health PBRNs." Presented at the 2009 CDC Conference on Advancing the Science of Community Intervention. Chicago, IL: October, 2009.

Mays GP. "The UAMS Center for Clinical and Translational Research: Opportunities for T2 Research." Presented at the UAMS Department of Family and Preventive Medicine Seminar Series. Little Rock, AR: December 2009.

Mays GP. "Using Practice-based Research Networks to Improve Public Health." Invited Presentation at the U.S. Department of Health and Human Services Expert Panel on Public Health Systems Research. Washington, DC: February 2008.

Mays GP. "Research to Inform Accreditation and Performance Standards in Public Health." Invited Presentation at the Public Health Accreditation Board, Research and Evaluation Committee. Washington, DC: March 2008.

Mays GP. "Emerging Research Priorities for Organizing, Financing, and Delivering Public Health Services." Presentation at the Keeneland Conference on Public Health Systems Research. Lexington, KY: April 2008.

Mays GP. "The Structure and Dynamics of Public Health Delivery Systems: Implications for Improvement." Presentation at the Tennessee Public Health Colloquium. Knoxville, TN: April, 2008.

Mays GP. "Public Health Spending and Preventable Mortality: Untangling Selection and Impact." Presentation at the University of Tennessee Public Health Research Seminar. Knoxville, TN: April, 2008.

Mays GP. "PBRNs and Public Health Systems Research." Presentation at the Annual Meeting of the Kentucky Primary Care Research Network. Lexington, KY: April, 2008.

Mays GP. "Coverage and Cost Issues in Reducing the Burden of Colorectal Cancer." Moffit Cancer Symposium. Little Rock, April 2008.

Mays GP. "Economic Benefits of Enhanced Colorectal Cancer Screening." Presentation at the Arkansas Cancer Summit. Little Rock, AR: May 2008.

Mays GP. "The Dynamics of Public Health Infrastructure: Using a Delivery System Typology to Assess Structural Change and Outcomes." Presentation at the AcademyHealth Annual Research Meeting. Washington, DC: June 2008.

Mays GP. "A Call to Action for Public Health Systems Researchers." Presentation at the AcademyHealth Annual Research Meeting. Washington, DC: June 2008.

Mays GP. "The Current State of Public Health Services and Systems Research." Presentation at Yale University Public Health Systems Research Meeting. Washington, DC: June 2008.

Mays GP. "Understanding Changes in Public Health Spending: Causes and Consequences." Presentation at AcademyHealth Research Methods Webinar. Washington, DC: July 2008.

Mays GP. "Medicaid 101: Economic Benefits of a Strong Program." Presentation at the Arkansas Health Summit. Little Rock, AR: August 2008.

“Research Priorities on the Economics of Public Health Emergency Preparedness.” Presentation at the Department of Health and Human Services Expert Panel on Emergency Preparedness Research. Washington, DC: September 2008.

“Understanding the Causes and Consequences of Health Care Cost Trends.” Presentation at the Foundation for American Communications (FACS) Symposium for Health Care Journalists. Orlando, FL: September 2008.

“Public Health Spending and Preventable Mortality: Understanding the Health and Economic Returns.” Presentation for the Arkansas Board of Health Fall Retreat. Morrilton, AR: October 2008.

“PBRNs and Public Health Agencies: Can They Generate Evidence and Improve Practice?” Presentation at the American Public Health Association Annual Meeting. San Diego, CA: 2008.

“Engaging Public Health Agencies in the Research Enterprise: Models for Practice-based Research.” Presentation at the American Public Health Association Annual Meeting. San Diego, CA: October 2008.

“Using an Empirical Typology of Public Health Delivery Systems to Monitor Changes in Performance.” Presentation at the American Public Health Association Annual Meeting. San Diego, CA: October 2008.

“Using an Empirical Typology of Public Health Delivery Systems to Monitor Changes in Performance.” Presentation at the American Public Health Association Annual Meeting. San Diego, CA: October 2008.

“Organizational Borders and Public Health Delivery Systems: Effects on Service Quality and Outcomes.” Presentation at the American Public Health Association Annual Meeting. San Diego, CA: October 2008.

“Does More Money Matter? Effects of Public Health Spending on Mortality.” Presentation at the American Public Health Association Annual Meeting. San Diego, CA: October 2008.

“Public Health Services and Systems Research: Current State of the Field.” Presentation at the Robert Wood Johnson Foundation National Program Meeting. Princeton, NJ: November 2008.

“Scoring Methodologies for a National Public Health Accreditation System.” Presentation at the Public Health Accreditation Board Joint Committee Meeting. Arlington, VA: November 2008.

“New Horizons in Public Health Systems Research.” Presentation at the U.S. Centers for Disease Control and Prevention Symposium on Public Health Systems Research. Atlanta, GA: December 2008.

“The Causes and Consequences of Change in Local Public Health Spending.” Presentation at the University of Minnesota Health Services Research Seminar Series. Minneapolis, MN: November, 2007.

“Monitoring the Quality of Cancer Care: Definitions and Measures.” Briefing for the Arkansas General Assembly Joint Committee in Public Health, Welfare and Labor. Sponsored by the Winthrop P. Rockefeller Cancer Institute, University of Arkansas for Medical Sciences. Little Rock, AR: November, 2007.

“Public Health Systems Research: Creating an Agenda to Improve Policy and Practice.” Presentation at the Fall 2007 Regional Meeting of the Association for State and Territorial Health Officials. Little Rock, AR; October, 2007.

“Evaluating Policy Interventions to Reduce Cancer Disparities: the Arkansas Cancer Community Network.” Presentation at the 2007 National Cancer Institute Cancer Disparities Summit. Bethesda, MD: July, 2007.

“The Economics of Colorectal Cancer Prevention.” Presentation at the 2006 Rasco Symposium on Colorectal Cancer, Arkansas Cancer Research Center. Little Rock, AR: September, 2006.

“Disease Management, Health Promotion, and State Health Reform: Lessons from the Field.” Presentation at the 4th Annual Summit on Disease Management: Future Challenges. Boston, MA: August, 2006.

“The Impact of Accreditation on Health and Social Service Industries: Lessons for Public Health.” Presentation at the 2006 Annual Meeting of the National Network of Public Health Institutes. New Orleans, May, 2006.

“Accreditation in Public Health: Research and Policy Implications.” Presentation at the AcademyHealth Cyber Conference on Public Health Systems Research. Washington, DC: December, 2005.

“Accreditation in Public Health: Design, Incentives, and Economics.” Presentation at the National Network of Public Health Institutes Multi-State Learning Collaborative on Accreditation and Performance Measurement. Chapel Hill, NC: November, 2005.

“Accreditation in Public Health: Measuring Feasibility, Implementation, and Impact.” Presentation at the Robert Wood Johnson Foundation Exploring Accreditation Program Conference. Baltimore, MD: October, 2005.

“Performance Measurement in Public Health: Research and Methodological Considerations.” Presentation at the CDC’s National Public Health Performance Standards Program, Program Revision Committee Meeting. Chicago, IL; August, 2005.

“Private Sector Responses to the Obesity Epidemic: Legal and Public Health Implications.” Presentation at the Arkansas Symposium on the Uses of Law to Address the Obesity Epidemic, University of Arkansas at Little Rock, William H. Bowen School of Law. Little Rock, Ark; May, 2005.

“Consumer-driven Health Care: Implications for Health Care Quality and Affordability.” Presentation at the 2005 American Data Network Annual Leadership Retreat. Lake of the Ozarks, MO; April, 2005.

“Public Health Systems Research: Toward Evidence-based Decision-making in Public Health.” Presentation at the 2005 Annual Meeting of the National Network of Public Health Institutes. New Orleans, LA; February 2005.

“Data-based Decision-making in Public Health.” Seminar at the 2005 Arkansas Academy for Public Health Leadership. Little Rock, AR February, 2005.

“The Impact of Accreditation on Public Health: A Review of the Evidence from Other Service Industries.” Presentation at the Robert Wood Johnson Foundation Invitational Conference on Public Health Agency Accreditation. Washington, DC: December, 2004. Also presented at the Arkansas Public Health Grand Rounds, UAMS and Arkansas Department of Health. Little Rock, AR: April, 2005.

“Do Performance Incentives Improve Productivity in Health Care Delivery? Evidence from Physicians Assistants.” Presentation at the University of Tennessee Health Sciences Center Seminar Series in Health Services Research. Memphis, TN: December, 2004.

“Managed Care Rebound? Recent Changes in Health Plans’ Cost Containment Strategies.” Presentation at the Annual Meeting of the Florida Hospital Association and Florida Association for Managed Care Professionals, Orlando, FL: November, 2004.

“Employer Priorities in Adopting Disease Management Programs.” Presentation at the Strategic Research Institute’s 2004 Disease Management Conference. Boston, MA, August, 2004.

“Integrating Performance Measurement and Program Evaluation in Public Health.” Seminar at the 2004 CDC Evaluation Institute, Centers for Disease Control and Prevention. Atlanta, GA, June, 2004.

“Exploring Variation in Public Health System Performance: Dimensions, Determinants, and Outcomes.” Presentation at CDC Symposium on Improving Public Health Practice through Public Health Systems Research. Atlanta, GA, June, 2003.

“Measuring Public Health System Performance: National Efforts.” Colorado Conference on Public Health Performance Standards, Denver Center for Public Health Preparedness and Colorado Department of Public Health and Environment. Denver, CO: June, 2003.

“Behind the Curve? What We Know and Need to Learn from Public Health Systems Research.” Paper presented at Lister Hill Health Policy Seminar Series, University of Alabama-Birmingham, May, 2003. Also presented at University of Kentucky Public Health Grand Rounds, Kentucky School of Public Health, Lexington, KY, December, 2002.

“Disease Management in a Changing Health Care System: Findings from the Community Tracking Study.” Paper presented at the Third National Disease Management Summit, Baltimore, MD, April, 2003.

“Do Performance Incentives Improve Productivity in Health Care Delivery? Evidence from Physicians Assistants.” Paper presented at the Department of Health Studies Seminar Series, University of Chicago School of Medicine. Chicago, IL, March, 2003.

“How Public Health Staffing Levels Influence the Performance of Essential Services.” Paper presented at Third Annual CDC National Public Health Workforce Development Meeting. Atlanta, GA, February, 2003.

“Finding Meaning in the Measures: Using Performance Data for Policy and Practice.” Paper presented at the CDC National Public Health Performance Standards Summit. Washington, DC, June, 2002.

“An Empty Toolbox: Changes in Health Plans’ Approaches for Managing Costs and Care.” Paper presented at the Annual Conference on Emerging Health Care Market Trends, Center for Studying Health System Change, Washington, DC: July, 2001.

“Using Econometrics in Outcomes Research: Practical Strategies for Enhancing Observational Studies.” Paper presented at the UNC Program on Health Outcomes Summer Outcomes Symposium, Chapel Hill, NC, September, 2000.

C. Peer-Reviewed Research Presentations (Selected)

Mays GP, Smith SA. Public health spending and medical care cost offsets: estimates from instrumental variables analysis. AcademyHealth Annual Research Meeting. Seattle, WA; June 11, 2011.

Mays GP, Pope R, Martin B, Lowery C. Partnerships to Study the Comparative Effectiveness of Delivery System Innovations in Underserved and Limited-Resource Settings: the Arkansas Experience. NIH CTSA

Conference on Comparative Effectiveness Research. Bethesda, MD: November 30, 2010.

Mays GP. "Comparative Efficiency of Inpatient Care Settings for Pre-term Birth: An Instrumental Variables Analysis." APHA Annual Meeting. Denver, CO: November 9, 2010.

Mays GP, Felix HC, Cottoms N, Olsen M, Stewart MK. "Using Community Health Workers to Target Long-Term Care Services: Impact on Utilization and Costs." APHA Annual Meeting. Denver, CO: November 9, 2010.

Mays GP. Closing the Quality Chasm in Public Health: Lessons from Practice-Based Research Networks. APHA Annual Meeting. Denver, CO: November 8, 2010.

Mays GP. Accelerating Evidence-based Management in Public Health: Results from the First Two Years of PBRN Research. APHA Annual Meeting. Denver, CO: November 9, 2010.

Mays GP, Felix H, Stewart MK, Cottoms N, Olson M. "Using Community Health Workers to Target Home and Community-Based Long-Term Care: A Propensity Score Analysis of Economic Impact." Presented at the 2010 AcademyHealth Annual Research Meeting. Boston, MA: June 2010.

Mays GP, Gauss H. "Estimating the Comparative Efficiency of Inpatient Care Settings for Pre-Term Births". Presented at the 2010 AcademyHealth Annual Research Meeting. Boston, MA: June 2010.

Mays GP. "Bayesian Methods for Enhancing Signal and Reducing Noise in Public Health Response Measures." Presented at the 2010 AcademyHealth Annual Research Meeting. Boston, MA: June 2010.

Mays GP, Wayne J, Bellamy J, Davis M, Marti C, Williams Wood B. "Local Variation in Public Health Responses to H1N1." Presented at the 2010 AcademyHealth Annual Research Meeting. Boston, MA: June 2010.

Mays GP, Wayne J, Bellamy J, Davis M, Marti C, Williams Wood B. "Does Accreditation Strengthen Preparedness? Selection vs. Improvement Effects in North Carolina's H1N1 Response." Presented at the 2010 AcademyHealth Annual Research Meeting. Boston, MA: June 2010.

Mays GP, Davis MV, Wayne JB, Marti C, Bellamy J. System response to H1N1: Methodological implications. AcademyHealth Annual Research Meeting. Boston, MA; June 28, 2010.

Mays GP, Davis MV, Wayne JB, Marti C, Bellamy J. Accreditation and local variation in H1N1 response in North Carolina. Keeneland Conference on Public Health Services and Systems Research. Lexington, KY; April 21, 2010.

Mays GP and PBRN networks. Practice-based research in the Public Health PBRNs: Methods and early findings from the Round I networks. Keeneland Conference on Public Health Services and Systems Research. Lexington, KY; April 21, 2010.

Mays GP, Davis MV. Variation in local public health response to the 2009 H1N1 outbreak: a comparative analysis from North Carolina. NACCHO/CDC Public Health Preparedness Summit. Atlanta, GA; February 18, 2010.

Mays GP, Dearing A. Variation in local public health response to the H1N1 outbreak: Lessons from the Public Health PBRNs. National Emergency Management Summit. Washington, DC; March 3, 2010.

Mays GP. "Progress in Public Health Systems Research: Complexity, Variation, and Value." Presented at Prevention 2009: American College of Preventive Medicine Annual Meeting, Los Angeles, CA: February, 2009.

Mays GP. "Opportunities and Challenges Facing the Childhood Obesity Epidemic." Presented at Prevention 2009: American College of Preventive Medicine Annual Meeting, Los Angeles, CA: February, 2009.

Mays GP. "Engaging Public Health Agencies in the Research Enterprise: Practice-Based Research Networks." Presented at the 2009 Keeneland Conference on Public Health Services and Systems Research. Lexington, KY: April, 2009.

Mays GP. "Opportunities for Comparative Research in Public Health Systems: A Baseline Analysis of PBRNs." Presented at the 2009 AcademyHealth Annual Research Meeting. Chicago, IL: June 2009.

Mays GP. "Challenges in Comparative Research on Public Health Systems and Services." Presented at the 2009 AcademyHealth Annual Research Meeting. Chicago, IL: June 2009.

Mays GP. "Local Variation in Public Health Responses to the H1N1 Outbreak: Evidence from North Carolina." Presented at the 2009 American Public Health Association Annual Meeting. Philadelphia, PA: November, 2009.

Mays GP. "Building the Evidence for Practice through Public Health PBRNs." Presented at the 2009 American Public Health Association Annual Meeting. Philadelphia, PA: November, 2009.

Mays GP. "Capacity for Translational Research through Public Health PBRNs: Results from a Baseline Network Analysis." Presented at the 2009 American Public Health Association Annual Meeting. Philadelphia, PA: November, 2009.

Mays GP. "Estimating the Effects of Public Health Spending on Population Health: An Instrumental Variables Approach." Presentation at the 2007 Annual Meeting of the American Public Health Association, Medical Care Section, Washington, DC: November 2007.

Mays GP. "Moving Public Health Systems Research from Infancy to Adolescence: Research Needs, Stakeholder Priorities, and a Joint Agenda." Presentation at the 2007 Annual Meeting of the American Public Health Association, Medical Care Section, Washington, DC: November 2007.

Mays GP. "Evaluating the Development, Implementation and Impact of State Cancer Policy: the Arkansas Cancer Community Network." Presentation at the 2007 Annual Meeting of the American Public Health Association. Washington, DC: November 2007.

Mays GP. "Complex & Adaptive Systems? Changes in the Organizations Contributing to Local Public Activities: 1998 to 2006." Presented at the 2007 AcademyHealth Annual Research Meeting, Orlando, FL; June 2007. Selected for Best Paper in Public Health award.

Mays GP. "Causes and Consequences of Change in Local Public Health Spending." Accepted for presentation at the 2007 AcademyHealth Annual Research Meeting, Orlando, FL; June 2007. Selected for Best Paper in Public Health award.

Mays GP. "Developing an Evidence-based Typology of Public Health System Structure and Dynamics." Presentation at the 2006 AcademyHealth Annual Research Meeting, Seattle, WA.; June 2006. Also presented at 2006 American Public Health Association Annual Meeting, Boston, MA; November 2006.

Mays GP. "An Evidence-based Policy Development Approach to Reduce Cancer Disparities." Presentation at the 2006 Cancer, Culture, and Literacy Conference, Moffitt Cancer Center. Clearwater Beach, FL; May 2006.

Mays GP. "Disparities in Public Health Resources in the Delta: Implications for Regionalization" Presentation at the 2006 AcademyHealth National Health Policy Conference, Affiliate Meeting on Public Health Systems Research. Washington, DC; February, 2006.

Mays GP. "Paying for Performance in Public Health: Research and Methodological Considerations." Presentation at the 2005 AcademyHealth Annual Research Meeting, Boston, Mass.; June 2005.

Mays GP. "Disparities in Public Health Resources in the Delta: Implications for Regionalization." Presentation at the 2005 AcademyHealth Annual Research Meeting, Boston, Mass.; June 2005. Also presented at the National Health Policy Conference Affiliate Meeting in Public Health Systems. Washington, DC; February 2006.

Mays GP. "Spill-over effects in the Performance of Essential Public Health Services: Implications for Cooperation across Local Communities." American Public Health Association Annual Meeting. Washington, DC; November, 2004.

Mays GP. "How Staffing Levels Influence the Performance of Essential Public Health Services." Presentation at the American Public Health Association Annual Meeting. Washington, DC; November, 2004.

Mays GP. "How Spending on Public Health Infrastructure Influences Community Health." Presentation at the 2004 AcademyHealth Annual Research Meeting, San Diego, CA; June, 2004. Also presented at the 2004 Annual Meeting of the Eastern Economics Association, Washington, DC, February, 2004.

Mays GP. "Human Capital and the Public's Health: How Staffing Levels Influence Public Health System Performance." Presentation at the 2004 AcademyHealth Annual Research Meeting, San Diego, CA, June, 2004. Also presented at the 2004 Annual Meeting of the Eastern Economics Association, Washington, DC, February, 2004.

Mays GP. "The Clinical Pharmacy Demonstration Program: Building the Evidence Base for Comprehensive Pharmacy Services in Community Health Centers." Presentation at the 2004 Annual Meeting of the American Association of Colleges of Pharmacy. Salt Lake City, Utah, July 2004.

Mays GP. "Does Consolidation of Local Public Health Agencies Affect the Performance of Essential Public Health Services?" Presentation at the American Public Health Association Annual Meeting. San Francisco: November, 2003.

Mays GP. "Getting What You Pay For: How Public Health Spending Levels and Funding Sources Influence The Performance of Essential Services." Presentation at the American Public Health Association Annual Meeting. San Francisco: November, 2003.

Mays GP. "What Do Public Health Systems Really Do? Identifying Dimensions of Performance and Practice Variation." AcademyHealth Annual Meeting. Nashville, TN, June, 2003.

Mays GP. "Leaving the Game: Insurer Withdrawals from Group and Individual Health Insurance Markets." Paper presented at the Annual Research Meeting of the Academy for Health Services Research and Health Policy. Washington, DC, June, 2002.

Mays GP. "Performance Incentives and the Non-physician Clinical Workforce: How Do Physician Assistants Respond?" Paper presented at the Annual Research Meeting of the Academy for Health Services Research and Health Policy. Washington, DC, June, 2002.

Mays GP. "Managed Care Contracting and Medical Care for the Uninsured: Untangling Selection from Production." Paper presented at the Third International Conference on Health Policy Research, Santa Monica, CA, December, 1999.

Mays GP. "Effects of State-Based Health Care Reform on Safety-Net Providers: Medicaid Managed Care." Paper presented at the National Center for Health Statistics Annual Meeting, Washington, DC, July, 1999.

Mays GP. "Managed Care and Safety Net Providers: Effects on Financial Performance and Care for the Uninsured." Paper presented at the Association for Health Services Research Annual Meeting, Chicago, June, 1999.

Mays GP. "Community Health Measures: Local Availability, Comparability, and Utility as Part of a Report Card Process." Paper presented at the American Public Health Association Annual Meeting, Washington, DC, November, 1999.

Mays GP. "Assessing Organizational Performance in the Nation's Large Public Health Jurisdictions, 1998." Paper presented at the American Public Health Association Annual Meeting, Washington, DC, November, 1999.

Mays GP. "The Contributions of Managed Care Plans to Local Public Health Practice: National Estimates from 1998." Paper presented at the American Public Health Association Annual Meeting, Washington, DC, November, 1999.

Mays GP. "Identifying Indicators for a Community Health Report Card System." Paper presented at the Annual Meeting of the American College of Preventive Medicine, San Francisco, March, 1998.

Mays GP. "Assessing Health Status at the Population Level: Comparing the Approaches of Managed Care Plans, Hospitals, and Public Health Agencies." Paper presented at the National Center for Health Statistics 1997 Joint Meeting of the Public Health Conference on Records and Statistics and the Data Users Conference, Washington, DC, July, 1997.

Mays GP. "Health Promotion and Disease Prevention in Managed Care: Managerial Perceptions of Benefits and Costs." Paper presented at the Association for Health Services 14th Annual Meeting, Washington, DC, June, 1997.

Mays GP. "Alliances Between Public Health Agencies and Medical Care Providers: The Effects of Organizational, Community, and Market Characteristics." Paper presented at the Association for Health Services Research 14th Annual Meeting, Washington, DC, June, 1997.

Mays GP. "Alliances for Community-Wide Quality Improvement: The Roles of Public and Private Health Organizations." (with Paul Halverson). Paper presented at the International Scientific Symposium on Improving Quality and Value in Health Care. New Orleans, December, 1996.

Mays GP. "Assessing the Nature of Public Health Services Provided by Managed Care Plans: Implications for Health Care Quality." (with Paul Halverson). Paper presented at the Association for Health Services Research 13th Annual Meeting, Washington, DC, June, 1996.

Mays GP. "Availability and Quality of Public Health Services: The Impact of State-Local Administrative Structures." (with Paul Halverson). Paper presented at the Association for Health Services Research 13th Annual Meeting, Washington, DC, June, 1996.

Mays GP. "The Determinants of Interaction Between Managed Care Plans and Public Health Agencies: Implications for Quality, Accessibility, and Efficiency in Health Care Delivery." (with Paul Halverson). Paper presented at the Association for Health Services Research 13th Annual Meeting, Washington, DC, June, 1996.

Mays GP. "Managed Care and Public Health: Reforming Health Care Delivery Through Organizational Linkages." (with Paul Halverson). Paper presented at the Association for Health Services Research 12th Annual Meeting, Washington, DC, June, 1995.

VIII. TEACHING AND EDUCATIONAL ACTIVITIES

A. Courses Taught

PBHL 9033, Advanced Health Policy and Management (Role: Sole Instructor). Three credit hours. PhD and DrPH required course. Fall 2004 (5 students), Fall 2005 (4 students), Fall 2006 (5 students), Fall 2007 (8 students), Fall 2008 (6 students), Fall 2009 (5 students), Fall 2010 (5 students).

PBHL 9473, Doctoral Seminar in Health Services Research (Role: Sole Instructor). Three credit hours. Required course for Ph.D. students, optional for DrPH students. Spring 2005 (4 students), Spring 2006 (5 students), Spring 2007 (7 students), Spring 2008 (5 students), Spring 2009 (6 students), Spring 2010 (5 students).

HSRE 9301: Doctoral Primer on Mathematics and Statistics for Health Systems Research (Role: Sole Instructor). One credit hour. PhD optional course. Fall 2006 (3 students), Fall 2007 (1 student), Fall 2008 (3 students), Fall 2010 (1 student).

HSRE 9323 Advanced Econometric Methods and Special Topics (3 credit hours). Role: principal course developer. Spring 2008 (3 students), Spring 2009 (4 students), Spring 2010 (4 students).

HSRE 9723 Advanced Health Economics I: Demand for Health Services (3 credit hours). Role: principal course developer. Fall 2008 (2 students), Fall 2009 (2 students).

HSRE 9733 Advanced Health Economics II: Supply of Health Services (3 credit hours). Role: principal course developer. Spring 2008 (2 students), Spring 2009 (2 students)

PUBH 180, Introduction to Health Services Research Methods (Role: Sole Instructor). Three credit hours. Elective course for MPH students. Spring 1998 (6 students).

HPAA 274, Analysis of Categorical Data (Role: Graduate Teaching Assistant). Three credit hours. Required course for Ph.D. students. Fall 1998 (12 students).

HPAA 275, Analytic Techniques in Health Policy and Administration (Role: Graduate Teaching Assistant). Three credit hours. Required course for Ph.D. students. Spring 1999 (11 students).

B. Invited Guest Lectures, Grand Rounds, and Educational Workshops (Selected)

UAMS College of Medicine Behavioral Science Course. Topic: “The Economics of Health and Medical Care.” Required course for second-year medical students. UAMS College of Medicine, Fall 2006 (100+students), Fall 2007 (100+students).

PBHL 5003, Introduction to Public Health. Topic: “Policy Development, Implementation, and Impact in an Evolving Health System.” Required course for M.P.H. students. UAMS College of Public Health, Fall 2004 (23 students), Fall 2005 (26 students), Fall 2006 (19 students).

Arkansas Public Health Grand Rounds. “The Impact of Accreditation on Public Health: A Review of the Evidence from Other Service Industries.” Arkansas Department of Health and the UAMS College of Public Health. Little Rock, AR: April, 2005 (approximately 40 participants).

Arkansas Academy for Public Health Leadership. “Data-based Decision-making in Public Health.” Arkansas Department of Health, Little Rock, AR: February, 2005 (approximately 30 participants).

University of Tennessee-Memphis Health Sciences Center Doctoral Seminar in Health Services Research. “Do Performance Incentives Improve Productivity in Health Care Delivery? Evidence from Physicians Assistants.” Memphis, TN: December, 2004 (approximately 20 participants).

Central Arkansas Statistics Association (CASA). “When Randomization is Not an Option: Observational Methods for Health Policy Research.” UAMS Department of Biostatistics, Little Rock, AR: September, 2004

CDC Evaluation Institute. “Workshop on Integrating Performance Measurement and Program Evaluation in Public Health.” Centers for Disease Control and Prevention, Atlanta, GA: June, 2004 (approximately 80 participants).

University of Alabama-Birmingham, Lister Hill Health Policy Seminar Series. “Behind the Curve? What We Know and Need to Learn from Public Health Systems Research.” Department of Health Care Organization and Policy, and Lister Hill Center for Health Policy, Birmingham, AL: May, 2003 (approximately 60 participants).

University of Kentucky Public Health Grand Rounds. “Behind the Curve? What We Know and Need to Learn from Public Health Systems Research.” University of Kentucky School of Public Health, Lexington, KY: December, 2002 (approximately 30 participants).

University of Chicago School of Medicine, Department of Health Studies Doctoral Seminar in Health Services Research. “Do Performance Incentives Improve Productivity in Health Care Delivery? Evidence from Physicians Assistants.” Required course for Ph.D. students and post-doctoral fellows, University of Chicago School of Medicine. Chicago, IL: March, 2003 (approximately 20 participants).

University of North Carolina-Chapel Hill Summer Symposium on Health Outcomes Research. “Using Econometrics in Outcomes Research: Practical Strategies for Enhancing Observational Studies.” UNC-Chapel Hill School of Public Health, Program on Health Outcomes, Chapel Hill, NC: September, 2000 (approximately 80 participants).

C. Degree Programs Developed

Ph.D. Program in Health Systems Research (70 credit hours). Role: Founding program director. Fall 2006 (2 students enrolled), Fall 2007 (3 students enrolled), Fall 2008 (2 students enrolled), Fall 2009 (1 student enrolled), Fall 2010 (2 students enrolled), Fall 2011 (2 students enrolled).

D. Graduate Student Advising

M.P.H. Advisory Committee Chair, Nicole Freeman. “Evaluating the Implementation and Early Impact of the Arkansas Cardiovascular Health Program.” University of Arkansas for Medical Sciences. Graduated December 2005.

M.P.H. Advisory Committee Member, Fariba Saghafi Far. “Comparing the Satisfaction of Patients Served in Interdisciplinary Geriatric Primary Care Teams with Patients in Traditional Health Care Settings.” University of Arkansas for Medical Sciences. Graduated May, 2005

M.P.H. Advisory Committee Member, Victoria Evans. “Developing an Evaluation Plan and Burden Report for the Arkansas Obesity Initiative.” University of Arkansas for Medical Sciences. Graduated May 2005

M.P.H. Faculty Academic Advisor for Holly Jones. University of Arkansas for Medical Sciences. Spring 2005 – 2007

M.P.H. Faculty Academic Advisor for Olabode Olumofin, M.D. University of Arkansas for Medical Sciences. Spring 2005 – 2008

M.P.H./M.D. Joint Degree Academic Advisor for David Ryan Massey. University of Arkansas for Medical Science. Spring 2005 – 2007

M.P.H./J.D. Joint Degree Academic Advisor for Melanie Birdsong. University of Arkansas for Medical Sciences. Spring 2005 – 2007

Dr.P.H. Faculty Academic Advisor for Charlotte Lewellen Williams. University of Arkansas for Medical Sciences. Spring 2005 – 2009. Chair of thesis committee: “Implementation and Impact of Health Impact Assessments in Selected States.”

Dr.P.H. Faculty Academic Advisor for Yousef Falhoum. University of Arkansas for Medical Sciences. Spring 2005 – 2009

Dr.P.H. Faculty Academic Advisor for Erna Boone. University of Arkansas for Medical Sciences. Spring 2005 – 2009

Dr.P.H. Faculty Academic Advisor for Paul Erwin. University of North Carolina-Chapel Hill. Spring 2006 – 2009

Ph.D. Committee Member for Fabrice Smieliauskas. “Time Inconsistency and the Obesity Epidemic.” Harvard Medical School, Department of Health Policy. 2005- 2007.

Ph.D. Advisory Committee Member for Mona Richie, PhD Program in Public Policy, University of Arkansas-Fayetteville. 2006-2010.

Ph.D. Academic Advisor for Mac Bird. PhD Program in Health Systems Research, University of Arkansas for Medical Sciences. Fall 2006 – present. Chair of thesis committee.

Ph.D. Academic Advisor for Jim Bellamy. PhD Program in Health Systems Research, University of Arkansas for Medical Sciences. Fall 2006 – present. Chair of thesis committee.

Ph.D. Academic Advisor for Jeremy Furniss. PhD Program in Health Systems Research, University of Arkansas for Medical Sciences. Fall 2007 – present. Chair of thesis committee.

E. Career Development for Junior Faculty

KL2 Career Development Award for Holly Felix, PhD (UAMS Department of Health Policy and Management). “Effects of obesity on cost and quality of long-term care.” NIH/NCRR Clinical and Translational Science Award. Primary mentor for health services research. October 2009 – September 2011.

KL2 Career Development Award for Dennis Kuo (UAMS Department of Pediatrics). “Co-management team strategies for managing care of medically fragile children.” NIH/NCRR Clinical and Translational Science Award. Primary mentor for health services research. October 2010 – September 2012.

K08 Career Development Award for Dennis Kuo (UAMS Department of Pediatrics). “Quality improvement strategies for outpatient care teams serving medically fragile children.” U.S. Agency for Healthcare Research and Quality. Primary mentor for health services research. October 2010 – September 2012.

IX. SERVICE ACTIVITIES

A. University Service Activities

Executive Cabinet. Arkansas Center for Clinical and Translational Research, University of Arkansas for Medical Sciences. 2009-present.

Graduate Council, Graduate School. University of Arkansas for Medical Sciences. Little Rock, Ark. 2006-present. This council establishes and implements academic policy regarding curricula and faculty for all graduate degree programs (Ph.D. and M.S.) offered at UAMS. Mays serves as a voting member of the council and of the Graduate School’s faculty committee.

Executive Committee Member, Clinical and Translational Science Award Planning Grant Work Group. University of Arkansas for Medical Sciences. Little Rock, Ark. 2006-present. This committee has developed the NIH proposal for a campus-wide Clinical and Translational Science Institute (CTSI) that coordinates interdisciplinary research, training, and education in the clinical and translational sciences. Mays led the development of the Health Services Research Core within the CTSI and is the proposed co-director of this Core.

Scientific Advisory Board, Arkansas Childhood BMI Data Initiative. Arkansas Center for Health Improvement, University of Arkansas for Medical Sciences. 2007-present.

Reviewer, Tailored Biobehavioral Interventions Research Center (TBIRC), UAMS College of Nursing. Review applications for pilot research grants funded by this NIH-supported center.

Admissions Committee Member, University of Arkansas, Clinton School of Public Service. Little Rock, Ark. 2004-05, and 2005-06. This committee selected the initial two classes of students for the Master of Public Service program at the University of Arkansas Clinton School.

Planning Committee Member, UAMS Center for Distance Health. UAMS College of Medicine and Area Health Education Center Program. This committee is developing plans for a university-wide center focused on studying the use of information and telehealth technologies to expand access to health professionals and interventions across the state of Arkansas. Little Rock, AR: 2005-present.

Chair, Ph.D. Program Planning Committee, Department of Health Policy and Management, UAMS College of Public Health, Little Rock, Ark. 2004-present. This committee designed the curriculum, planned courses, and developed financing and management plans for a new Ph.D. Program in Health Systems Research offered at UAMS beginning in Fall, 2006.

Chair, Faculty Search Committee, Department of Health Policy and Management, UAMS College of Public Health. Little Rock, Ark. 2004-2007. This committee recruits and reviews candidates for faculty positions in the department.

Steering Committee Member, Dr.P.H. Program in Public Health Leadership, UAMS College of Public Health. Little Rock, Ark. 2004-present. This committee develops and implements academic policy for the Dr.P.H. Program in Public Health Leadership.

Interviewer. Dr.P.H. Program in Public Health Leadership, UAMS College of Public Health. Little Rock, Ark. 2004-2006. Interviews prospective students for the Dr.P.H. program and makes recommendations to the admissions committee.

Steering Committee Member, Inter-university Consortium for Health and Economic Development in the Delta Region. (Joint venture of UAMS, Mississippi State University, University of Tennessee-Memphis, and Harvard University). Memphis, TN. 2004-present. This committee identifies and develops opportunities for collaborative research and education on issues of health and economic development in the Lower Mississippi River Delta region of the U.S.

Planning Committee Member, North Carolina Management Academy for Public Health, School of Public Health and Kenan-Flagler School of Business, University of North Carolina at Chapel Hill: 1998–1999. Provided advice and recommendations concerning the development and operation of a new program devoted to training mid-career public health professionals in the core principles of management and finance. Developed a funded proposal to the CDC Foundation, W.K. Kellogg Foundation, and the U.S. Health Resources and Services Administration for start-up funds for the new program.

B. Professional Service Activities (Selected)

Member, **National Academy of Sciences, Institute of Medicine**, Committee on Public Health Strategies to Improve Population Health. Washington, DC: 2009-current.

Member, Advisory Committee for Arkansas All-Payor Claims Data System. **Arkansas Governor's Office**, Arkansas Department of Insurance, and Arkansas Department of Human Services, 2010. Selected by Arkansas Surgeon General to represent the research community in planning for a new health data resource in Arkansas.

Scientific Advisory Board, Arkansas Childhood BMI Data Initiative. **Arkansas Center for Health Improvement**, University of Arkansas for Medical Sciences. 2007-present. Provides scientific guidance regarding the collection, analysis, and reporting of BMI data from children and youth attending Arkansas schools.

Member, External Advisory Board, **UCLA Public Health Preparedness and Response Research Center**. University of California-Los Angeles. 2010-present. This committee provides scientific guidance to a CDC-funded public health research center at UCLA.

Steering Committee Member, Strategic Planning Initiative, **Arkansas Department of Health**. This committee develops and monitors objectives and performance metrics for the department's strategic priority of measuring the value of public health services in Arkansas. January 2009 – current.

Expert Consultant for the **Arkansas Attorney General's Office**. Provided consultation regarding economic and econometric issues in the analysis of tobacco industry pricing and marketing activities. April 2009 - current.

Committee Member, Scientific Advisory Committee for the 2010 NACCHO Annual Meeting Research Track, **National Association for County and City Health Officials**. Washington, DC: 2009-2010. Advised on the design and selection of presentations for a track devoted to public health research at the NACCHO Annual Meeting in Memphis, TN.

Committee Member, Scientific Advisory Committee for the National Survey of Local Health Departments, **National Association for County and City Health Officials**. Washington, DC: 2009-2010. This committee consults on the design and analysis of a periodic national survey of local public health agencies.

Committee Member, Scientific Advisory Committee for the National Survey of State and Territorial Health Agencies, **Association of State and Territorial Health Officials**. Washington, DC: 2009-2010. This committee consults on the design and analysis of a periodic national survey of state public health agencies.

Committee Member, Strategic Planning Committee, Office of Women's Health, U.S. Department of Health and Human Services. Washington, DC: 2009. This committee developed federal priorities and action steps for federal agencies in improving the health of women and girls.

Chair, Expert Panel for the Federal Research Agenda on Emergency Preparedness and Public Health Systems. **U.S. Department of Health and Human Services**, and RAND Corporation. Washington, DC, 2008.

Advisory Committee member, Trans-Agency Work Group on Public Health Systems Research, **U.S. Department of Health and Human Services**. Washington, DC: 2007-09.

Day Chair for the 2007 CDC Cancer Conference. **U.S. Centers for Disease Control and Prevention**; Atlanta, GA 2006-2007. Organized and presided over a day of scientific sessions devoted to workforce and policy issues in cancer prevention and control for the August 2007 CDC conference.

National Advisory Board Member, Blueprint for a Healthier America: Assessing the U.S. Public Health System, **New York Academy of Medicine and the Trust for America's Health**. New York, NY. 2007-present. This initiative is developing a set of recommendations for federal reform of public health delivery and financing initiatives to coincide with the 2008 presidential election.

National Advisory Board Member, **Pfizer Scholars Grants in Public Health**. New York, NY. 2007-present. Provides unrestricted research grants to academic researchers pursuing studies in public health delivery and financing.

National Advisory Committee Member, **Public Health Accreditation Board**, Research and Evaluation Committee. 2007-present. This board develops accreditation standards and administers the accreditation

process for state and local public health agencies. The committee provides guidance on using research to develop evidence-based accreditation standards and evaluating the impact of accreditation activities.

National Advisory Board Member, **Public Health Data Harmonization Initiative**, Robert Wood Johnson Foundation. Princeton, NJ: 2007-present. This initiative works to enhance coordination and data quality among the federal agencies and national public health professional associations that are involved in fielding periodic surveys of state and local public health agencies to collect data on public health organization, financing, delivery, and workforce issues.

National Advisory Board Chair, Assessing the Impact of Accreditation on Public Health Delivery in North Carolina, **North Carolina Institute for Public Health, University of North Carolina-Chapel Hill**. 2006-present. In this advisory role I provide methodological guidance to Institute faculty and staff regarding the analysis of the state's accreditation program for state and local public health agencies and its impact on agency operations and outcomes.

National Advisory Board Member, **United Health Foundation America's Health Rankings**. 2006-present. This board provides methodological guidance and technical support to a program that produces annual rankings and reports of the 50 U.S. states based on empirical measures of health resources and policies, health outcomes, and health system performance. www.unitedhealthfoundation.org/ahr.html

Technical Consultant, National Public Health Performance Standards Program, **U.S. Centers for Disease Control and Prevention**. 2005-present. In this advisory role I provide technical guidance for the development, field testing, and revision of performance standards, measures, and instruments used as part of the National Public Health Performance Standards Program to assess and improve public health practice.

Theme Leader for Public Health Systems Research, 2006 Planning Committee for the AcademyHealth Annual Research Meeting. **AcademyHealth**; Washington, DC; 2005-2006. Develop research topics for presentation at the annual research meeting; select invited researchers and presentations from a competitive call for abstracts; assemble and moderate research panels at the annual meeting.

Chair, Program Committee for the 2006 American Public Health Association Annual Meeting, Health Administration Section. **American Public Health Association**, Washington, DC. Develop research topics for presentation at the annual research meeting; select invited researchers and presentations from a competitive call for abstracts; assemble and moderate research panels at the annual meeting.

Section Representative (elected), Health Administration Section, **American Public Health Association**. Washington, DC; 2005-2006. Design and implement APHA policies and programs designed to improve research, training, and practice in health administration both domestically and internationally.

Technical Consultant, Initiative on Monitoring and Evaluation of Maternal and Newborn Health and Services at the District Level. **National Center for Chronic Disease Prevention and Health Promotion, Division of Reproductive Health**. 2006. Develop recommendations for measuring and comparing the performance of maternal and newborn health programs across and within developing countries.

Subcommittee Member, Committee for Redesigning Health Insurance Benefits, Payments, and Performance Improvement Programs, Subcommittee on Performance Measurement. **National Academy of Sciences, Institute of Medicine**. Washington, DC; 2004-2006. Conduct a Congressionally mandated study that made recommendations on the design of a national performance measurement and reporting system for the U.S. health care system that will promote the quality, efficiency, and accessibility of health services for Medicare beneficiaries and the nation as a whole.

Chair, Public Health Systems Research Affiliate, **Academy for Health Services Research and Health Policy (AcademyHealth)**. Washington, DC; 2003-2005. Established and led a new research affiliate of AcademyHealth devoted to promoting the study of public health delivery systems and their organization, financing, and health impact. Successfully solicited funding from the CDC to support the first three years of the affiliate activities, including an annual full-day research meeting.

Executive Committee Member, Annual Research Meeting Planning Committee, **Academy for Health Services Research and Health Policy (AcademyHealth)**. Washington, DC: 2003-2004. Planned the 2004 annual research meeting, selected scientific sessions from competitive call for abstracts, and moderated scientific panels.

Expert Panel Member, CDC Futures Initiative, Work Group on Public Health Research. **Centers for Disease Control and Prevention (CDC)**, Atlanta, GA: 2003-2004. As part of a strategic planning process, provided advice and recommendations to CDC concerning its research agenda in public health and health systems.

Consultant, CDC Futures Initiative, Work Group on Health Systems. **Centers for Disease Control and Prevention (CDC)**, Atlanta, GA: 2003-2004. As part of a strategic planning process, provided advice and recommendations to CDC concerning its interactions with public health and health care delivery systems.

Review Panel Member, Research on the Impact of Law on Public Health. **Centers for Disease Control and Prevention (CDC)**, Atlanta, GA: 2003. Reviewed and scored research proposals concerning the impact of law on public health.

Advisory Committee Member, National Public Health Workforce Research Agenda. Public Health Practice Program Office, **Centers for Disease Control and Prevention (CDC)**, Atlanta, GA: 2003. As part of a strategic planning process, provided advice and recommendations to CDC concerning priority research issues involving the public health workforce.

Advisory Committee Member, Public Health Systems Research Affiliate of the **Academy for Health Services Research and Health Policy (AcademyHealth)**, Washington, DC: 2002. Established a new research affiliate of AcademyHealth devoted to promoting the study of public health delivery systems and their organization, financing, and health impact.

Expert Review Panel Member, CDC Emergency Preparedness and Response Inventories. Public Health Practice Program Office, **Centers for Disease Control and Prevention (CDC)**, Atlanta, GA: 2002. Provided advice and recommendations to CDC concerning methods for measuring the preparedness and response capacity of state and local public health systems for public health emergencies.

Advisory Committee Member, Health Services Research Federal Budget Priorities. **Academy for Health Services Research and Health Policy (AcademyHealth)**, Washington, DC: 2002. Developed research priorities in health policy and health services research that AcademyHealth used in its advocacy activities with the U.S. Congress.

Advisory Committee Member, Public Health Services Research Agenda. Public Health Practice Program Office, **Centers for Disease Control and Prevention**, Atlanta, GA: 2001. Provided advice and recommendations to CDC concerning priority research issues involving the organization, financing, and delivery of public health services.

Advisory Committee Member, **Association of Schools of Public Health**, Education Committee, Subcommittee on Private Sector Health Systems, Washington, DC: 2000 – 2002. Assisted in the development of educational competencies for the M.P.H. core curriculum involving the application of public health principles and methods for managing and regulating private health care systems.

Advisory Committee Member, CDC Research Priorities in Public Health Administration and Practice, U.S. **Centers for Disease Control and Prevention**, Public Health Practice Program Office, Atlanta, GA: 1999 – 2000. Provided advice and recommendations to CDC concerning priority research issues involving the organization, financing, and delivery of public health services.

Technical Consultant, Community Health Status Indicators Project. **U.S. Health Resources and Services Administration**, and Public Health Foundation, Washington, DC: 1999 – 2000. Provided advice and recommendations to HRSA concerning methods for measuring health status within and across small geographic areas using publicly available data sources.

C. Community and Public Service Activities

Technical advisor, Arkansas Physician Quality and Efficiency Reporting Initiative, **Arkansas BlueCross BlueShield**. Little Rock, 2007-present. Advise the state's largest health insurer on methods for analyzing, profiling, and reporting measures of physician quality and efficiency using administrative claims data.

Advisory Committee Member. Quality and Patient Safety Grant Initiative, **American Data Network** (Joint Venture of Arkansas Baptist Health System and Arkansas BlueCross BlueShield). Little Rock, 2007-present. Review and select recipients of a grant program to assist community hospitals in implementing evidence-based quality improvement and patient safety interventions.

Committee Member. Arkansas Summit of Seven for Health, **Arkansas Foundation for Medical Care**. Little Rock, 2007-present. Monthly meeting to deliberate with leaders of major state health organizations regarding collaborative strategies for improving health and health care within Arkansas.

Technical advisor, **Arkansas Center for Health Improvement**. 2007-present. Provide methodological consultation and advice to Center staff regarding economic analyses of obesity and tobacco interventions implemented for the state Medicaid and state employee populations. Also serve as a member of the **Arkansas BMI National Advisory Panel**, providing methodological advice on analyses involving child BMI data collected on public school children.

Committee Member (non-voting). Joint Interim Committee on Health Insurance and Prescription Drugs. **Arkansas 85th General Assembly**. Little Rock, AR; 2005-2006. Makes recommendations on state policy to improve the accessibility, quality, and affordability of health insurance and prescription drug coverage for Arkansas residents. Meets monthly.

Member, **Arkansas Cancer Coalition**. Little Rock, AR; 2005 to present. Coordinates research, policy development, and service activities of multiple public and private organizations working in Arkansas to improve cancer prevention and control, including the American Cancer Society, the Arkansas Department of Health and Human Services, the Arkansas Cancer Research Center, and the U.S. Centers for Disease Control and Prevention.

Committee Member, Task Force to Develop an Evaluation Resource Center to Support Community Based Programs and Organizations. Initiated by the **University of Arkansas at Pine Bluff, the U.S. Centers for Disease Control and Prevention, and the Arkansas Division of Health**. Little Rock, AR: 2005-2006. Provide consultation to UAPB and other stakeholders regarding the development of a statewide evaluation resource center to help community based programs and organizations obtain better information about the effectiveness of their initiatives.

Scientific Advisor, CDC/NACCHO/ASTHO Committee for Exploring Public Health Agency Accreditation. New Orleans, LA; **National Network of Public Health Institutes**; 2005-2007. Provide consultation on methods for designing, implementing, and evaluating a national accreditation and performance measurement program for state and local public health organizations.

Scientific Advisor, CDC National Public Health Performance Standards Program, Performance Measurement Workgroup. **Centers for Disease Control and Prevention**; Atlanta, GA; 2005 to present. Provide consultation on methods for updating, revising, and improving performance measures used in the CDC's National Public Health Performance Standards Program.

Scientific Advisor, Workforce Development Initiative, **Association of Public Health Laboratories**. Washington, DC; 2005-2006. Provide consultation on methods for recruiting, retaining, and mobilizing improvements in the nation's public health laboratory workforce.

Member, Advisory Committee for the 2005 and 2008 National Profile of Local Health Departments. Washington, DC: **National Association of County and City Health Officials**; 2005-present Provide scientific consultation on the design, implementation, and analysis of data from the 2005 and 2008 national census surveys of local public health departments.

Member, Policy Development Committee, **National Rural Health Association**. Washington, DC: 2005-2007. Developing a policy brief and position statement regarding rural health disparities in the Lower Mississippi River Delta region for use by NRHA in policy development and advocacy activities (with Holly Felix).

Technical Consultant, **Denver Center for Public Health Preparedness and Colorado Department of Public Health and Environment**. Provided advice and recommendations on developing quality improvement initiatives within state and local public health organizations in Colorado. Denver, CO: 2003.

Technical Consultant, **Maine Governor's Policy Office**. Provided advice and assistance regarding the design and evaluation of new health insurance program for low-income state residents. Contributed to the successful passage of state legislation creating the Dirigo Health Plan. Augusta, ME: 2002-04.

Technical Consultant, **Illinois Department of Public Health**. Provided advice and recommendations concerning a state policy encouraging regional consolidation of small and under-resourced local public health jurisdictions. Chicago, IL; 2002-03.

Technical Consultant, Turning Point Initiative, Public Health Performance Management Collaborative. **W.K. Kellogg Foundation and Robert Wood Johnson Foundation**; Princeton, NJ: 2002. Provided advice and recommendations to a multi-state learning collaborative examining the use of performance measurement and reporting activities to improve the practice of public health at state and local levels.

Technical Consultant, Public Health Laboratory Leadership Training. **Association for Public Health Laboratories**, and UNC School of Public Health, Washington, DC: 1999 – 2000. Provided advice and recommendations to APHL concerning the design of a program to recruit, prepare, and retain senior leaders for state and local public health laboratories. Assisted in the development of a funded proposal to CDC and the Robert Wood Johnson Foundation that provided start-up funds for the program.

Technical Consultant, **Community Health Assessment Projects in Davidson, Alamance, Orange, Pitt, and Wake Counties, North Carolina**. Provided advice and recommendations to community hospitals, local health departments, and community organizations concerning methods for assessing and prioritizing community health needs using secondary data sources and primary data collection. North Carolina: 1996-99.

D. Service to Academic/Professional Journals and Editorial Boards

Reviewer, *Pediatrics*, 2007-present

Reviewer, *American Journal of Managed Care*, 2005 - present

Reviewer, *Health Services Research*, 2004-present

Reviewer, *Inquiry*, 2002 - present

Reviewer, *Milbank Quarterly*, 2000 - present

Reviewer, *Health Affairs*, 2000 - present

Reviewer, *American Journal of Preventive Medicine*, 2000 - present

Editorial Board Member, Reviewer, and Special Issue Editor, *Journal of Public Health Management and Practice*, 1999- present

Reviewer, *American Journal of Public Health*, 1999 – present

Reviewer, *Jossey-Bass Publishers Health Series*, 1999 - present

Consulting Editor, *Aspen Publishers Series in Health Policy, Health Administration and Public Health*, 1997 - 2002

E. Professional Memberships

Eastern Economic Association, 2003-2005

International Health Economics Association, 2002-present

American Economic Association, 1999 -present

AcademyHealth, 1994 - present

American Public Health Association, 1995 -present

American College of Healthcare Executives, 1994 - 1998

X. AWARDS AND HONORS

- 2010 Best Abstract Award, AcademyHealth Annual Research Meeting, Boston, MA. For: Mays GP, Felix H, Stewart MK, Cottoms N, Olson M. "Using Community Health Workers to Target Home and Community-Based Long-Term Care: A Propensity Score Analysis of Economic Impact. "
- 2009 Top Five Year in Research Articles for 2009, The Robert Wood Johnson Foundation. For: Mays, G.P., S.A. Smith. "Geographic Variation in Public Health Spending: Causes and Consequences." *Health Services Research*, 2009, vol. 44, no. 5 (pt 2), pp. 1796-817.
- 2008 Best Abstract Award in Public Health, 2008 AcademyHealth Annual Research Meeting, Washington, DC. Award for presentation entitled "Dynamics of Public Health Infrastructure: Using a Delivery System Typology to Assess Structural Change and Outcomes."
- 2007 Article of the Year Award, AcademyHealth Public Health Systems Research Interest Group. Washington, DC. Award for article entitled "Institutional and Economic Determinants of Public Health System Performance" published in the *American Journal of Public Health* (January 2006).
2007. Best Abstract Award in Public Health, 2007 AcademyHealth Annual Research Meeting. Orlando, FL. Award for two presentations made at the meeting: "Causes and Consequences of Change in Local Public Health Spending," and "Complex & Adaptive Systems? Changes in the Organizations Contributing to Local Public Activities: 1998 to 2006."
- 2006 Chairperson's Award, Health Administration Section, American Public Health Association.
- 2006 Faculty Award for Excellence in Research, Fay W. Boozman College of Public Health, University of Arkansas for Medical Sciences.
- 2005 Ten Most Viewed Journal Articles of 2004, *Health Affairs*. Article entitled "Managed Care Rebound? Recent Changes in Health Plans' Cost Containment Strategies" (published August 2004 with Gary Claxton and Justin White) was ranked on the list of the 10 most viewed journal articles of 2004 in *Health Affairs*, the nation's leading health policy journal. Ranking was based on downloads of the article from the journal's web-based electronic download service.
- 2004 U.S. Department of Health and Human Service's Program Information Center (PIC) *Research Highlights*. Research was profiled in the 2004 edition of this publication. PIC Research Highlights, Volume 14, No. 1, Winter 2004.
- 2002 Best Abstract Award. Annual Research Meeting of the Academy for Health Services Research and Health Policy (AcademyHealth), Washington, DC. "Leaving the Game: Insurer Withdrawals from Group and Individual Health Insurance Markets" (presented with Deborah Chollet). Paper presented at the Annual Research Meeting of the Academy for Health Services Research and Health Policy. Washington, DC, June, 2002. Selected as "Best Abstract" in the research area of Health Insurance Coverage and Cost.
- 2002 Best Abstract Award. Annual Research Meeting of the Academy for Health Services Research and Health Policy (AcademyHealth), Washington, DC. "Back to the Drawing Board: Changes in Health Plans' Care Management Strategies" (presented with Sue Felt-Lisk). Paper presented at the Annual Research Meeting of the Academy for Health Services

Research and Health Policy. Washington, DC, June, 2002. Selected as “Best Abstract” in the research area of Health Care Quality and Outcomes.

- 2000 AHSR Dissertation Award. Association for Health Services Research, Washington, DC. Dissertation entitled “Managed Care Contracting and Community Health Center Performance” was selected as the best dissertation in health services research completed during 1999.
- 1998 Jean C. Yates Outstanding Doctoral Student Award, Department of Health Policy and Administration, School of Public Health, University of North Carolina at Chapel Hill. Selected as the outstanding Ph.D. student of the year based on pre-doctoral coursework and performance on comprehensive examinations.
- 1996-98 U.S. Public Health Service Research Traineeship Award. Selected to receive financial assistance with graduate study based on academic performance and commitment to the public health profession.